



#### **TERMS OF REFERENCE**

# International Consultant to Mainstream Gender in the Comprehensive Education Sector Analysis (ESA), Republic of Moldova

**Location:** Home-based with travel to Chisinau, Moldova

**Type of Contract:**SSA (Individual Consultant) **Post Level:**International Consultant

Languages Required: English; working command of Romanian and/ or

Russian is a strong asset

**Application deadline:** 17 August 2018

Starting Date: 17 September 2018

(date when the selected candidate is

expected to start)

**Expected duration of the assignment:** 40 working days within a five-month assignment (of

which 30 days - home - based and 10 days - 3 in-

country missions in Moldova)

## **Background**

UN Moldova is working together with the Government of Moldova to achieve the objectives defined in the United Nations Republic of Moldova Partnership Framework for Sustainable Development (UNPFSD) 2018–2022. Individual UN agencies implement their respective Country Programmes to contribute to the results of the UNPFSD, in cooperation with the other UN agencies, to ensure the preeminent utilization of technical expertise and establishment of synergies between interventions.

As of beginning of 2018, UNICEF Moldova initiated its new 2018-2022 Country Programme with the Government of Moldova. As part of this programme, UNICEF Moldova supports the Government and civil society to ensure enhanced attention to children (and their families) at risk of exclusion due to geographic disparities, poverty, ethnicity, disability, gender, and lack of, or poor parental care. The Country Programme incorporates wider targets reflected in international treaty body recommendations to Moldova, specifically the Concluding Observations of the Committee on the Rights of the Child to the combined 4<sup>th</sup> and 5<sup>th</sup> report of the Republic of Moldova and is also aligned with national goals reflected in national policy documents.

The work of UN Women in the Republic of Moldova is guided by its new Country Strategic Note for 2018-2022, which aims to contribute to the realization of the National Strategy on Gender Equality for 2017-2021 (NSGE). Under its 2018-2022 Strategy, UN Women focuses on three main areas where gender equality gaps are still present: 1) strengthening women's participation in politics and decision making, 2) advancing the economic empowerment of women and 3) preventing and combating violence against women and girls. To achieve progress under these areas, UN Women works with variety of national and international partners and as part of different national and regional initiatives, placing special focus on women and girls from marginalized groups. The NSGE for 2017-2021 and its associated Action Plan aim to advance gender equality in a wide range of policy areas including education, political participation, social protection, labour market, health, the peace and security





agenda, climate change and overall policy making and budgeting. It has specific objectives to integrate gender equality in education system.

In 2018, the Ministry of Education, Culture and Research (MECR) of the Republic of Moldova received from the Global Partnership for Education (GPE) the Education Sector Plan Development Grant to be used for carrying out the Education Sector Analysis (ESA). The ESA will be comprehensive and will cover: early childhood education, primary, secondary, higher and vocational education, and non-formal education, as well as adult literacy and life-long learning. The ESA will include a context analysis; an analysis of the existing policies including the national policies on education and international commitments; an analysis of the cost and finance to analyse the level of investment in education and its trend overtime; an evidence based analysis of education system performance which will factor the differences by sex and geographic areas; an analysis of education system capacity to examine the effectiveness of education administration at central and local level; an analysis of information sources and their availability; and concrete recommendations and strategic vision with regards to further development of the education system. The comprehensive analysis of the education sector will inform further actions of the government regarding modernizing the sector. UNICEF is supporting the overall ESA by a team of experts commissioned to carry out the analysis.

Aiming at the advancement of gender equality in the educational system, gender mainstreaming should be also comprehensively ensured in the Education Sector Analysis. For this purpose, UN Women and UNICEF plan to recruit an international consultant.

# **Purpose of the Consultancy**

The purpose of the consultancy is to provide gender expertise to the team of experts (hired on a separate contract by UNICEF) to ensure the comprehensive education sector analysis is gender responsive.

The consultancy is expected to be carried out within the period September 17–30 December 2018. The final deliverables, including the final report of the analysis, will be presented and validated by MECR, UNICEF and UN Women and no later than 30 December 2018.

#### **Scope of Work**

Under the overall guidance of the UN Women and UNICEF responsible staff, the international consultant will ensure that gender is mainstreamed in the comprehensive analysis of the education sector in Moldova, which will cover the sections on early childhood, primary, secondary, higher and vocational education, non-formal education, as well as adult literacy and life-long learning. The comprehensive sector analysis will be carried out in a participative manner, with close involvement of MECR; Ministry of Finance; Ministry of Economy and Infrastructure; Ministry of Health, Labour and Social Protection; civil society; academia; teachers' unions, education professionals and participation of students and relevant developmental partners, including but not limited to EU, UNDP, UNFPA, IOM, WHO and the WB.

The role of the international consultant will be to review and propose specific changes to the below stated documents from gender perspective:

- a. The context analysis;
- b. The analysis of existing policies;
- c. The analysis of education system performance;
- d. The analysis of the education system capacity;
- e. The analysis of the information sources and their availability;
- f. Specific recommendations for the education sector.





In addition, the international consultant is expected to participate in the public presentation for validation of findings.

The international consultant will be part of the team of experts which is separately contracted by UNICEF. S/he will work in close consultation with UNICEF Moldova Country Office and UNICEF Europe and Central Asia Regional Office, UN Women Moldova Country Office, the MECR and other line ministries and the Local Education Group (LEG) established by MECR supporting the work on the Education Sector Analysis and Development Plan.

### **Deliverables and timeframe**

The selected international consultant will be responsible for delivering the following specific activities and deliverables, comprising of the main milestones:

| N. | Activities  | Deliverables  | Tentative # of days required for accomplishment of task   | Percentage of milestone /output |
|----|---|---|---|---------------------------------|
| 1. | Prepare the work plan for gender mainstreaming in the comprehensive education sector analysis, in consultation with the team of experts hired by UNICEF on a separate contract, UN Women, UNICEF and the MECR | Work plan, with clear<br>timelines* and<br>responsibilities   | 3 working days  |                                 |
| 2. | Mainstream gender in the methodology and tools which will be used for the analysis  | Gender review of the methodology and assessment tools   | 5 working days,<br>including an in-<br>country mission to<br>Moldova (3 days in<br>Moldova, 2 days<br>home-based) | 20%                             |
| 3. | Contribute to the discussion of the methodology for the assessment with UNICEF, UN Women, MECR and LEG  | <ul> <li>Inputs to the Power         Point presentation on             the methodology and             concept of the analysis     </li> <li>Inputs to the meeting             minutes</li> </ul> | 1 working day   |                                 |





|    |   |  | 1  | 1    |  |
|----|---|--|--|------|--|
| 4. | Desk review of existing materials/ relevant recent studies from gender perspectives (The desk review of the existing materials and reports produced by the MECR, other line ministries, civil society organizations and donors, as well as existing recent relevant studies and assessments targeting education in a broader context of country's development.) | Report with main findings of the desk review   | 6 working days   | 40 % |  |
| 5. | Provide recommendations on gender disaggregated data collection   | Set of recommendations   | 5 working days   |      |  |
| 6. | Participate in the three consultations/ validation meetings with LPAs/Departments of Education, stakeholders etc.   | Inputs to the Power     Point presentation on     key findings reflected in     first draft report | 4 working days, including an incountry mission to Moldova (3 days in Moldova, 1 day home-based)  |      |  |
| 7. | Gender review of the first draft report   | Inputs to the first draft report   | 4 working days   |      |  |
| 8. | Inputs to address<br>stakeholder's<br>recommendations draft report  | Inputs to the second<br>draft report   | 5 working days   | 40%  |  |
| 9. | Participate in the National<br>Validation meeting   | Inputs to the Final     Report on the analysis,     including an Executive     Summary             | 7 working days, including an incountry mission to Moldova (4 days in Moldova, 3 days home-based) |      |  |
|    | Total   |  | 40 working days  | 100% |  |

<sup>\*</sup> The exact deadlines will be mutually agreed upon contract signature.

All written deliverables should be agreed with UN Women and UNICEF and be provided in English, in electronic copy.





## **Duration of the assignment**

It is expected that the international consultant shall begin work by **mid-September 2018** with work being completed before or on **31 December 2018**, with a total number of work-days not to exceed 40 days. However, the above-mentioned timeframe is tentative.

UN Women and UNICEF will require at least three working days to review the outputs, provide comments, approve and certify acceptance of deliverables.

Note: The mentioned number of working days has been estimated as being sufficient/ feasible for the envisaged volume of work to be completed successfully and is proposed as a guideline for the duration of assignment. It cannot and shall not be used as criteria for completion of work/assignment. The provision of envisaged deliverables approved by the UN Women and UNICEF relevant programme staff shall be the only criteria for International Consultant's work being completed and eligible for payment/s.

# **Management arrangements**

Organizational Setting: The international expert will work under the overall guidance and coordination with UN Women and UNICEF and will report to the concerned UNICEF and UN Women staff who will regularly communicate with the international consultant and provide feedback and guidance and provide all other necessary support so to achieve objectives of the consultancy, as well as to remain aware of any upcoming issues related to international consultant's performance and quality of work.

The international consultant will be selected by a joint panel represented by UN Women and UNICEF Moldova Country Offices designated staff members. The cost of the consultancy will be shared by both Agencies.

The international consultant is expected to deliver each component of the work-plan electronically (in Word format) and in English. At each stage, the deliverable shall be sent to the concerned UN Women and UNICEF staff.

Contributions: UN Women and UNICEF will put at the disposal of selected individual all available materials and necessary information for tasks achievement and will facilitate the meetings, as needed. During assignment's related missions, the International Consultant may use the facilities of the UN Women's and UNICEF's office (i.e. internet access, printing, copying, local phone calls, etc.). However, s/he is expected to use his/her own personal computer.

#### **Travel**

All envisaged travel costs must be included in the financial proposal. This includes all travel to join duty station/repatriation travel. In general, UN Women and UNICEF should not accept travel costs exceeding those of an economy class ticket. Should the contractor wish to travel on a higher class he/she should do so using their own resources.

In the case of unforeseeable travel, payment of travel costs including tickets, lodging and terminal expenses should be agreed upon, between the respective business unit and contractor, prior to travel and will be reimbursed.

Throughout the assignment, the International Consultant is expected to have 3 missions to Moldova up to 10 working days, which needs to be factored in the proposal.





# **Performance evaluation**

The performance of work will be evaluated based on the following indicators:

- Completion of tasks specified in ToR;
- Compliance with the established deadlines for submission of deliverables;
- Quality of work;
- Demonstration of high standards of cooperation and communication with UNICEF and UN Women and with counterparts.
- Timeliness, responsibility, initiative, accuracy of the products delivered.

## **Financial arrangements**

Payment will be disbursed to the international consultant in three instalments by UNICEF and UN Women, upon submission and approval of the deliverables and achieved results and certification by the supervisor that the services have been satisfactorily performed with the tentative timeframe indicated in the table from the section Deliverables and Timeframe.

UN Women and UNICEF reserves the right to withhold all or a portion of payment if performance is unsatisfactory, if work/outputs are incomplete, not delivered for failure to meet deadlines.

#### Required skills and experience

The key qualifications required for the International Consultant are as follows:

#### **Education:**

 Master's degree in social studies, gender studies, public policy, development studies and/or another field related to the area relevant for the assignment

#### Experience

- A minimum of 7 years of experience in gender equality, which includes provision of consultancy and technical advice services to public institutions related to gender equality and gender mainstreaming;
- At least 5 years of proven experience in carrying out gender analysis of policy documents, strategies, plans;
- Demonstrated experience and knowledge in the field of education sector is a strong asset;
- Experience in working with UN Women or other UN Agencies will be an asset;
- Demonstrated experience in the field in CEE/CIS region including Moldova is an asset.

#### <u>Language Requirements:</u>

 Excellent command of English, both oral and written. Working command of Romanian and/ or Russian is a strong asset

## **Selection process**

The candidate is expected to reflect in the submission the qualifications, knowledge and experience related to the requirements listed above. Evaluation will be performed through a desk review of applications, and if necessary, may be supplemented by an interview.





## Application process and submission package

Interested candidates are invited to submit their online applications by 17 August 2018 with the following documents.

- Letter of Intent to include a brief overview about which of your previous experiences makes you the most suitable candidate for the advertised position;
- Duly filled Personal History Form P11 and the CV, including records on past experience in similar projects/ assignments and specific outputs obtained; P11 can be downloaded at http://www.unwomen.org/about-us/employment;
- Financial proposal specifying a total lump sum amount for the task specified in Terms of References. The Financial proposal shall include a breakdown of this lump sum amount (daily rate). Please see ANNEX I and ANNEX II.
- Technical proposal which shall include:
  - Description of the candidate's relevant experience with similar type of assignments (max 300 words)
  - ✓ Proposed approach and methodology (max 1500 words), including:
    - Timeline and milestones
    - o Risk and mitigation measures
  - ✓ Annex: Short Sample or links to related work previously conducted by the consultant

### **Evaluation procedure**

Initially, individual consultants will be short-listed based on the following minimum qualification criteria:

- Master's Degree in social studies, gender studies, public policy, development studies and/or another field related to the area relevant for the assignment;
- A minimum of 7 years of experience in the area of gender equality, which includes provision of consultancy and technical advice services to public institutions related to gender equality and gender mainstreaming;

The short-listed individual consultants will be further evaluated based on a cumulative analysis scheme, with a total score being obtained upon the combination of weighted technical and financial attributes. Cost under this method of analysis is rendered as an award criterion, which will be 30% out of a total score of 500 points.

Evaluation of submitted offers will be done based on the following formula:

$$B = T + \frac{C_{low}}{C} \times X$$

where:

- T is the total technical score awarded to the evaluated proposal (only to those proposals that pass 70% of maximum 350 points obtainable under technical evaluation);
- C is the price of the evaluated proposal;

Clow is the lowest of all evaluated proposal prices among responsive proposals; and

X is the maximum financial points obtainable (150 points)

Technical evaluation will be represented through desk review of applications and further interview will be organized, if needed.





# A) Technical Evaluation: The technical part is evaluated based on its responsiveness to the Terms of Reference (TOR).

| Nr. | Criteria   |     |
|-----|--|-----|
| 1   | Master's degree in social studies, gender studies, public policy, development studies and/or another field related to the area relevant for the assignment (40 pts for master's degree, 10 points for PhD degree)  |     |
| 2   | Quality of technical proposal (up to 70 points)  |     |
| 3   | A minimum of 7 years of experience in gender equality, which includes provision of consultancy and technical advice services to public institutions related to gender equality and gender mainstreaming (7 years – 60 pts, each year over 7 years – 5 pts up to a maximum of 80 pts) | 80  |
| 4   | At least 5 years of proven experience in carrying out gender analysis of policy documents, strategies, plans (five years – 40 pts, each year over 5 years – 5 pts, up to a maximum of 70 pts)  |     |
| 5   | Demonstrated experience and knowledge in the field of education sector is a strong asset;  |     |
| 6   | Experience with UNICEF, UN Women or other UN Agencies will be an asset   |     |
| 7   | Demonstrated experience in the field in CEE/CIS region including Moldova is an asset   | 10  |
| 8   | Fluency in written and oral English.   | 20  |
| 9   | Working command of Romanian and/ or Russian is a strong asset  | 15  |
|     | Maximum total technical scoring:   | 350 |

## B) Financial evaluation:

In the Second Stage, the financial proposal of candidates, who have attained minimum 70% score in the technical evaluation (at least 245 points), will be compared.

## Winning candidate

The winning candidate will be the candidate, who has accumulated the highest aggregated score (technical scoring + financial scoring). Please note that only applicants who are short-listed will be contacted.

The United Nations in Moldova is committed to workforce diversity. Women, persons with disabilities, Roma and other ethnic or religious minorities, persons living with HIV, as well as refugees and other non-citizens legally entitled to work in the Republic of Moldova, are particularly encouraged to apply.

Approved by: **Desiree Jongsma**,

UNICEF

Representative

Date:

Approved by: **Asya Varbanova,** 

Head of Office a.i.

UN Women Moldova
01. 08, 2018





#### Annex I

## **Price Proposal Guideline and Template**

The prospective Individual Consultant should take the following explanations into account during submission of his/her price proposal.

## 1. Lump Sum Amount

The price proposal should indicate a "lump sum amount" which is "all-inclusive"; All costs (professional fees, living allowances, communications, consumables during field related missions, etc.) that could possibly be incurred by the Contractor needs to be factored into the proposed price.

UN Women will not withhold any amount of the payments for tax and/or social security related payments. UN Women shall have no liability for taxes, duties or other similar charges payable by the Individual Contractor in respect of any amounts paid to the Individual Contractor under this Contract, and the Contractor acknowledges that UN Women will not issue any statements of earnings to the Individual contractor in respect of any such payments.

Contract price is fixed to activities/deliverables indicated in the TOR, regardless of the changes in the cost components (such as those invested for completion of the deliverables).

#### 2. Travel costs

All envisaged travel costs must be included in the financial proposal. This includes all travel to join duty station/repatriation travel. In general, UN Women should not accept travel costs exceeding those of an economy class ticket. Should the contractor wish to travel on a higher class he/she should do so using their own resources.

## 3. Daily Subsistence Allowance

Not applicable.

## 4. Currency of the price proposal

The applicants are requested to submit their price proposals in USD. In case of proposals in other currency, these shall be converted into USD using the official UN exchange rate for currency conversion to USD at the date of applications' submission deadline.





#### Annex II:

# **Price Proposal Submission Form**

To: United Nations Entity for Gender Equality and the Empowerment of Women

# Ref: International Consultant to Mainstream Gender in the Comprehensive Education Sector Analysis (ESA), Republic of Moldova

Dear Sir / Madam,

I, the undersigned, offer to provide professional consulting services to UN Women within the scope of the referred Assignment.

Having examined, understood and agreed to the Terms of Reference and its annexes, the receipt of which are hereby duly acknowledged, I, the undersigned, offer to deliver professional services, in conformity with the Terms of Reference.

My maximum total price proposal for the assignment is given below:

## A. Cost Breakdown per Deliverables

| Deliverables   | Percentage of milestone / output | Proposed<br>price, USD |
|--|----------------------------------|------------------------|
| Deliverable 1, consisted of:   |                                  |                        |
| <ul> <li>Work plan for gender mainstreaming in the comprehensive education sector analysis, prepared in consultation with the team of experts hired by UNICEF on a separate contract, UN Women, UNICEF and the MECR, with clear timelines and responsibilities;</li> <li>Gender review of the methodology and assessment tools which will be used for the analysis of the sector;</li> <li>Inputs to the Power Point presentation on the methodology and concept of the analysis;</li> <li>Inputs to the minutes of the discussion of the methodology with UNICEF, UN Women, MECR and LEG</li> </ul> | 20%                              |                        |
| Peliverable 2, consisted of:  Report with main findings of the desk review of existing materials/ relevant recent studies from gender perspectives  Set of recommendations on gender disaggregated data collection  Inputs to the Power Point presentation on key findings reflected in first draft report   | 40%                              |                        |
| Deliverable 3, consisted of:   |                                  |                        |
| <ul> <li>Inputs to the first draft report</li> <li>Inputs to the second draft report</li> <li>Inputs to the Final Report on the analysis, including an Executive Summary</li> </ul>  | 40 %                             |                        |
| ,  | 100%                             | USD                    |





# B. Cost Breakdown by Cost Component

| Description        | Unit of measure (days, units) | No of Units | Unit price, USD | Total Price, USD |
|--------------------|-------------------------------|-------------|-----------------|------------------|
| Consultancy, daily |                               |             |                 |                  |
| fee, all inclusive |                               |             |                 |                  |
| Cost of missions   |                               |             |                 |                  |
| to Moldova         |                               |             |                 |                  |
| (travel, etc.)     |                               |             |                 |                  |
| Other related      |                               |             |                 |                  |
| costs, please      |                               |             |                 |                  |
| specify.           |                               |             |                 |                  |

I confirm that my financial proposal will remain unchanged. I also confirm that the price that I quote is gross, and is inclusive of all legal expenses, including but not limited to social security, income tax, pension, etc., which shall be required applicable laws.

I agree that my proposal shall remain binding upon me for 60 days.

I understand that you are not bound to accept any proposal you may receive.

| [Signature]    |
|----------------|
|                |
| Date:          |
| Name:          |
| Address:       |
| Telephone/Fax: |
| Email:         |