United Nations Development Programme



# **REQUEST FOR PROPOSAL**

Organization to implement the Migration and Development model in up to two communities from the left bank of the Nistru river

RFP No.: RfP21/02381

Project: Migration and Local Development Project (MiDL)

Country: Moldova

Issued on: 22 October 2021

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### Section 1. Letter of Invitation

The United Nations Development Programme (UNDP) hereby invites you to submit a Proposal to this Request for Proposal (RFP) for the above-referenced subject.

This RFP includes the following documents and the General Terms and Conditions of Contract which is inserted in the Bid Data Sheet (BDS):

Section 1: This Letter of Invitation

Section 2: Instruction to Bidders

Section 3: Bid Data Sheet (BDS)

Section 4: Evaluation Criteria

Section 5: Terms of Reference

Section 6: Returnable Bidding Forms

- Form A: Technical Proposal Submission Form
- o Form B: Bidder Information Form
- o Form C: Joint Venture/Consortium/Association Information Form
- Form D: Qualification Form
- Form E: Format of Technical Proposal
- o Form F: Financial Proposal Submission Form
- o Form G: Financial Proposal Form

If you are interested in submitting a Proposal in response to this RFP, please prepare your Proposal in accordance with the requirements and procedure as set out in this RFP and submit it by the Deadline for Submission of Proposals set out in Bid Data Sheet.

Please acknowledge receipt of this RFP by sending an email to <u>sc.md@undp.org</u>, indicating whether you intend to submit a Proposal or otherwise. You may also utilize the "Accept Invitation" function in e-Tendering system, where applicable. This will enable you to receive amendments or updates to the RFP. Should you require further clarifications, kindly communicate with the contact person/s identified in the attached Bid Data Sheet as the focal point for queries on this RFP.

UNDP looks forward to receiving your Proposal and thank you in advance for your interest in UNDP procurement opportunities.

Issued by:

Approved by:

Dorin Toma

Corina Opres

Name: Dorin Toma Title: Project Manager Date: **October 22, 2021**  Name: Corina Oprea Title: Operations Manager Date: **October 22, 2021** 

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## Section 2. Instruction to Bidders

A. GENERAL PROVISI	A. GENERAL PROVISIONS		
1. Introduction	1.1	Bidders shall adhere to all the requirements of this RFP, including any amendments in writing by UNDP. This RFP is conducted in accordance with the UNDP Programme and Operations Policies and Procedures (POPP) on Contracts and Procurement which can be accessed at <a href="https://popp.undp.org/SitePages/POPPBSUnit.aspx?TermID=254a9f96-b883-476a-8ef8-e81f93a2b38d">https://popp.undp.org/SitePages/POPPBSUnit.aspx?TermID=254a9f96-b883-476a-8ef8-e81f93a2b38d</a>	
	1.2	Any Proposal submitted will be regarded as an offer by the Bidder and does not constitute or imply the acceptance of the Proposal by UNDP. UNDP is under no obligation to award a contract to any Bidder as a result of this RFP.	
	1.3	As part of the bid, it is desired that the Bidder registers at the United Nations Global Marketplace (UNGM) website ( <u>www.ungm.org</u> ). The Bidder may still submit a bid even if not registered with the UNGM. However, if the Bidder is selected for contract award, the Bidder must register on the UNGM prior to contract signature.	
2. Fraud & Corruption, Gifts and Hospitality	2.1	UNDP strictly enforces a policy of zero tolerance on proscribed practices, including fraud, corruption, collusion, unethical or unprofessional practices, and obstruction of UNDP vendors and requires all bidders/vendors observe the highest standard of ethics during the procurement process and contract implementation. UNDP's Anti-Fraud Policy can be found at <a href="http://www.undp.org/content/undp/en/home/operations/accountability/audit/office_of_audit_andinvestigation.html#anti">http://www.undp.org/content/undp/en/home/operations/accountability/audit/office_of_audit_andinvestigation.html#anti</a>	
	2.2	Bidders/vendors shall not offer gifts or hospitality of any kind to UNDP staff members including recreational trips to sporting or cultural events, theme parks or offers of holidays, transportation, or invitations to extravagant lunches or dinners.	
	2.3	<ul> <li>In pursuance of this policy, UNDP</li> <li>(a) Shall reject a proposal if it determines that the selected bidder has engaged in any corrupt or fraudulent practices in competing for the contract in question;</li> <li>(b) Shall declare a vendor ineligible, either indefinitely or for a stated period of time, to be awarded a contract if at any time it determines that the vendor has engaged in any corrupt or fraudulent practices in competing for, or in executing a UNDP contract.</li> </ul>	
	2.4	All Bidders must adhere to the UN Supplier Code of Conduct, which may be found at <a href="http://www.un.org/depts/ptd/pdf/conduct_english.pdf">http://www.un.org/depts/ptd/pdf/conduct_english.pdf</a>	
3. Eligibility	3.1	A vendor should not be suspended, debarred, or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization. Vendors are therefore required to disclose to UNDP whether they are subject to any sanction or temporary suspension imposed by these organizations.	
	3.2	It is the Bidder's responsibility to ensure that its employees, joint venture members, sub-contractors, service providers, suppliers and/or their	

		employees meet the eligibility requirements as established by UNDP.
4. Conflict of Interests	4.1	Bidders must strictly avoid conflicts with other assignments or their own interests, and act without consideration for future work. Bidders found to have a conflict of interest shall be disqualified. Without limitation on the generality of the above, Bidders, and any of their affiliates, shall be considered to have a conflict of interest with one or more parties in this solicitation process, if they:
		<ul> <li>a) Are or have been associated in the past, with a firm or any of its affiliates which have been engaged by UNDP to provide services for the preparation of the design, specifications, Terms of Reference, cost analysis/estimation, and other documents to be used for the procurement of the goods and services in this selection process;</li> <li>b) Were involved in the preparation and/or design of the programme/project related to the services requested under this RFP; or</li> <li>c) Are found to be in conflict for any other reason, as may be established</li> </ul>
	4.2	by, or at the discretion of UNDP. In the event of any uncertainty in the interpretation of a potential conflict of interest, Bidders must disclose to UNDP, and seek UNDP's confirmation on whether or not such a conflict exists.
	4.3	Similarly, the Bidders must disclose in their proposal their knowledge of the following:
		<ul> <li>a) If the owners, part-owners, officers, directors, controlling shareholders, of the bidding entity or key personnel are family members of UNDP staff involved in the procurement functions and/or the Government of the country or any Implementing Partner receiving services under this RFP; and</li> <li>b) All other circumstances that could potentially lead to actual or perceived conflict of interest, collusion or unfair competition practices.</li> </ul>
		Failure to disclose such an information may result in the rejection of the proposal or proposals affected by the non-disclosure.
	4.4	The eligibility of Bidders that are wholly or partly owned by the Government shall be subject to UNDP's further evaluation and review of various factors such as being registered, operated and managed as an independent business entity, the extent of Government ownership/share, receipt of subsidies, mandate and access to information in relation to this RFP, among others. Conditions that may lead to undue advantage against other Bidders may result in the eventual rejection of the Proposal.
B. PREPARATION OF	PROP	OSALS
5. General Considerations	5.1	In preparing the Proposal, the Bidder is expected to examine the RFP in detail. Material deficiencies in providing the information requested in the RFP may result in rejection of the Proposal.
	5.2	The Bidder will not be permitted to take advantage of any errors or omissions in the RFP. Should such errors or omissions be discovered, the Bidder must notify the UNDP
6. Cost of Preparation of Proposal	6.1	The Bidder shall bear any and all costs related to the preparation and/or submission of the Proposal, regardless of whether its Proposal was selected or not. UNDP shall not be responsible or liable for those costs,

		regardless of the conduct or outcome of the procurement process.
7. Language	7.1	The Proposal, as well as any and all related correspondence exchanged by the Bidder and UNDP, shall be written in the language (s) specified in the BDS.
8. Documents Comprising the Proposal	8.1	<ul> <li>The Proposal shall comprise of the following documents:</li> <li>a) Documents Establishing the Eligibility and Qualifications of the Bidder;</li> <li>b) Technical Proposal;</li> <li>c) Financial Proposal;</li> <li>d) Proposal Security, if required by BDS;</li> <li>e) Any attachments and/or appendices to the Proposal.</li> </ul>
9. Documents Establishing the Eligibility and Qualifications of the Bidder	9.1	The Bidder shall furnish documentary evidence of its status as an eligible and qualified vendor, using the Forms provided under Section 6 and providing documents required in those forms. In order to award a contract to a Bidder, its qualifications must be documented to UNDP's satisfaction.
10. Technical Proposal Format and Content	10.1	The Bidder is required to submit a Technical Proposal using the Standard Forms and templates provided in Section 6 of the RFP.
	10.2	The Technical Proposal shall not include any price or financial information. A Technical Proposal containing material financial information may be declared non-responsive.
	10.3	Samples of items, when required as per Section 5, shall be provided within the time specified and unless otherwise specified by UNDP, and at no expense to UNDP
	10.4	When applicable and required as per Section 5, the Bidder shall describe the necessary training programme available for the maintenance and operation of the services and/or equipment offered as well as the cost to the UNDP. Unless otherwise specified, such training as well as training materials shall be provided in the language of the Bid as specified in the BDS.
11. Financial Proposals	11.1	The Financial Proposal shall be prepared using the Standard Form provided in Section 6 of the RFP. It shall list all major cost components associated with the services, and the detailed breakdown of such costs.
	11.2	Any output and activities described in the Technical Proposal but not priced in the Financial Proposal, shall be assumed to be included in the prices of other activities or items, as well as in the final total price.
	11.3	Prices and other financial information must not be disclosed in any other place except in the financial proposal.
12. Proposal Security	12.1	A Proposal Security, if required by BDS, shall be provided in the amount and form indicated in the BDS. The Proposal Security shall be valid up to thirty (30) days after the final date of validity of the Proposal.
	12.2	The Proposal Security shall be included along with the Technical Proposal. If Proposal Security is required by the RFP but is not found along with the Technical Proposal, the Proposal shall be rejected.
	12.3	If the Proposal Security amount or its validity period is found to be less

		than what is required by UNDP, UNDP shall reject the Proposal.
	12.4	In the event an electronic submission is allowed in the BDS, Bidders shall include a copy of the Bid Security in their proposal and the original of the Proposal Security must be sent via courier or hand delivery as per the instructions in BDS.
	12.5	The Proposal Security may be forfeited by UNDP, and the Proposal rejected, in the event of any one or combination, of the following conditions:
	12.6	<ul> <li>a) If the Bidder withdraws its offer during the period of the Proposal Validity specified in the BDS, or;</li> <li>b) In the event that the successful Bidder fails: <ul> <li>i. to sign the Contract after UNDP has issued an award; or</li> </ul> </li> <li>to furnish the Performance Security, insurances, or other documents that UNDP may require as a condition precedent to the effectivity of the</li> </ul>
		contract that may be awarded to the Bidder.
13. Currencies	13.1	All prices shall be quoted in the currency or currencies indicated in the BDS. Where Proposals are quoted in different currencies, for the purposes of comparison of all Proposals:
		a) UNDP will convert the currency quoted in the Proposal into the UNDP preferred currency, in accordance with the prevailing UN operational rate of exchange on the last day of submission of Proposals; and
		b) In the event that UNDP selects a proposal for award that is quoted in a currency different from the preferred currency in the BDS, UNDP shall reserve the right to award the contract in the currency of UNDP's preference, using the conversion method specified above.
14. Joint Venture, Consortium or Association	14.1	If the Bidder is a group of legal entities that will form or have formed a Joint Venture (JV), Consortium or Association for the Proposal, they shall confirm in their Proposal that : (i) they have designated one party to act as a lead entity, duly vested with authority to legally bind the members of the JV, Consortium or Association jointly and severally, which shall be evidenced by a duly notarized Agreement among the legal entities, and submitted with the Proposal; and (ii) if they are awarded the contract, the contract shall be entered into, by and between UNDP and the designated lead entity, who shall be acting for and on behalf of all the member entities comprising the joint venture.
	14.2	After the Deadline for Submission of Proposal, the lead entity identified to represent the JV, Consortium or Association shall not be altered without the prior written consent of UNDP.
	14.3	The lead entity and the member entities of the JV, Consortium or Association shall abide by the provisions of Clause 9 herein in respect of submitting only one proposal.
	14.4	The description of the organization of the JV, Consortium or Association must clearly define the expected role of each of the entity in the joint venture in delivering the requirements of the RFP, both in the Proposal and the JV, Consortium or Association Agreement. All entities that comprise the JV, Consortium or Association shall be subject to the eligibility and qualification assessment by UNDP.

15. Only One Proposal	14.6	<ul> <li>A JV, Consortium or Association in presenting its track record and experience should clearly differentiate between:</li> <li>a) Those that were undertaken together by the JV, Consortium or Association; and</li> <li>b) Those that were undertaken by the individual entities of the JV, Consortium or Association.</li> <li>Previous contracts completed by individual experts working privately but who are permanently or were temporarily associated with any of the member firms cannot be claimed as the experience of the JV, Consortium or Association or those of its members, but should only be claimed by the individual experts themselves in their presentation of their individual credentials.</li> <li>JV, Consortium or Associations are encouraged for high value, multisectoral requirements when the spectrum of expertise and resources required may not be available within one firm.</li> </ul>
	15.2	<ul> <li>submit only one Proposal, either in its own name or as part of a Joint Venture.</li> <li>Proposals submitted by two (2) or more Bidders shall all be rejected if they are found to have any of the following: <ul> <li>a) they have at least one controlling partner, director or shareholder in common; or</li> <li>b) any one of them receive or have received any direct or indirect subsidy from the other/s; or</li> <li>c) they have the same legal representative for purposes of this RFP; or</li> <li>d) they have a relationship with each other, directly or through common third parties, that puts them in a position to have access to information about, or influence on the Proposal of, another Bidder regarding this RFP process;</li> <li>e) they are subcontractors to each other's Proposal, or a subcontractor to one Proposal also submits another Proposal under its name as lead Bidder; or</li> <li>f) some key personnel proposed to be in the team of one Bidder participates in more than one Proposal received for this RFP process. This condition relating to the personnel, does not apply to subcontractors being included in more than one Proposal.</li> </ul> </li> </ul>
16. Proposal Validity Period		Proposals shall remain valid for the period specified in the BDS, commencing on the Deadline for Submission of Proposals. A Proposal valid for a shorter period may be rejected by UNDP and rendered non-responsive. During the Proposal validity period, the Bidder shall maintain its original Proposal without any change, including the availability of the Key Personnel, the proposed rates and the total price.
17. Extension of Proposal Validity Period	17.1	In exceptional circumstances, prior to the expiration of the proposal validity period, UNDP may request Bidders to extend the period of validity of their Proposals. The request and the responses shall be made in writing and shall be considered integral to the Proposal.

	17.2	If the Bidder agrees to extend the validity of its Proposal, it shall be done without any change in the original Proposal.
	17.3	The Bidder has the right to refuse to extend the validity of its Proposal, and in which case, such Proposal will not be further evaluated.
18. Clarification of Proposal	18.1	Bidders may request clarifications on any of the RFP documents no later than the date indicated in the BDS. Any request for clarification must be sent in writing in the manner indicated in the BDS. If inquiries are sent other than specified channel, even if they are sent to a UNDP staff member, UNDP shall have no obligation to respond or confirm that the query was officially received.
	18.2	UNDP will provide the responses to clarifications through the method specified in the BDS.
	18.3	UNDP shall endeavor to provide responses to clarifications in an expeditious manner, but any delay in such response shall not cause an obligation on the part of UNDP to extend the submission date of the Proposals, unless UNDP deems that such an extension is justified and necessary.
19. Amendment of Proposals	19.1	At any time prior to the deadline of Proposal submission, UNDP may for any reason, such as in response to a clarification requested by a Bidder, modify the RFP in the form of an amendment to the RFP. Amendments will be made available to all prospective bidders.
	19.2	If the amendment is substantial, UNDP may extend the Deadline for submission of proposal to give the Bidders reasonable time to incorporate the amendment into their Proposals.
20. Alternative Proposals	20.1	Unless otherwise specified in the BDS, alternative proposals shall not be considered. If submission of alternative proposal is allowed by BDS, a Bidder may submit an alternative proposal, but only if it also submits a proposal conforming to the RFP requirements. UNDP shall only consider the alternative proposal offered by the Bidder whose conforming proposal ranked the highest as per the specified evaluation method. Where the conditions for its acceptance are met, or justifications are clearly established, UNDP reserves the right to award a contract based on an alternative proposal.
	20.2	If multiple/alternative proposals are being submitted, they must be clearly marked as "Main Proposal" and "Alternative Proposal".
21. <b>Pre-Bid Conference</b>	21.1	When appropriate, a Bidder's conference will be conducted at the date, time and location specified in the BDS. All Bidders are encouraged to attend. Non-attendance, however, shall not result in disqualification of an interested Bidder. Minutes of the Bidder's conference will be disseminated on the procurement website and shared by email or on the e-Tendering platform as specified in the BDS. No verbal statement made during the conference shall modify the terms and conditions of the RFP, unless specifically incorporated in the Minutes of the Bidder's Conference or issued/posted as an amendment to RFP.

C. SUBMISSION AND	OPENING OF PROPOSALS
22. Submission	22.1 The Bidder shall submit a duly signed and complete Proposal comprising the documents and forms in accordance with the requirements in the BDS. The submission shall be in the manner specified in the BDS.
	22.2 The Proposal shall be signed by the Bidder or person(s) duly authorized to commit the Bidder. The authorization shall be communicated through a document evidencing such authorization issued by the legal representative of the bidding entity, or a Power of Attorney, accompanying the Proposal.
	22.3 Bidders must be aware that the mere act of submission of a Proposal, in and of itself, implies that the Bidder fully accepts the UNDP General Contract Terms and Conditions.
Hard copy (manual) submission	22.4 Hard copy (manual) submission by courier or hand delivery allowed or specified in the BDS shall be governed as follows:
	<ul> <li>a) The signed Proposal shall be marked "Original", and its copies marked "Copy" as appropriate. The number of copies is indicated in the BDS. All copies shall be made from the signed original only. If there are discrepancies between the original and the copies, the original shall prevail.</li> </ul>
	b) The Technical Proposal and the Financial Proposal envelopes MUST BE COMPLETELY SEPARATE and each of them must be submitted sealed individually and clearly marked on the outside as either "TECHNICAL PROPOSAL" or "FINANCIAL PROPOSAL", as appropriate. Each envelope SHALL clearly indicate the name of the Bidder. The outer envelopes shall:
	i. Bear the name and address of the bidder;
	ii. Be addressed to UNDP as specified in the BDS
	iii. Bear a warning that states "Not to be opened before the time and date for proposal opening" as specified in the BDS.
	If the envelopes and packages with the Proposal are not sealed and marked as required, UNDP shall assume no responsibility for the misplacement, loss, or premature opening of the Proposal.
Email Submission	22.5 Email submission, if allowed or specified in the BDS, shall be governed as follows:
	a) Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS;
	b) The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE. The financial proposal shall be encrypted with different passwords and clearly labelled. The files must be sent to the dedicated email address specified in the BDS.
	c) The password for opening the Financial Proposal should be provided only upon request of UNDP. UNDP will request password only from bidders whose Technical Proposal has been found to be technically

		responsive. Failure to provide correct password may result in the proposal being rejected.
eTendering submission	22.6	Electronic submission through eTendering, if allowed or specified in the BDS, shall be governed as follows:
,		a) Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS;
		b) The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE and each of them must be uploaded individually and clearly labelled.
		d) The Financial Proposal file must be encrypted with a password so that it cannot be opened nor viewed until the password is provided. The password for opening the Financial Proposal should be provided only upon request of UNDP. UNDP will request password only from bidders whose technical proposal has been found to be technically responsive. Failure to provide the correct password may result in the proposal being rejected.
		c) Documents which are required to be in original form (e.g. Bid Security, etc.) must be sent via courier or hand delivery as per the instructions in BDS.
		<ul> <li>d) Detailed instructions on how to submit, modify or cancel a bid in the eTendering system are provided in the eTendering system Bidder User Guide and Instructional videos available on this link: http://www.undp.org/content/undp/en/home/operations/procureme nt/business/procurement-notices/resources/</li> </ul>
23. Deadline for Submission of Proposals and Late Proposals		Complete Proposals must be received by UNDP in the manner, and no later than the date and time, specified in the BDS. UNDP shall only recognize the date and time that the bid was received by UNDP UNDP shall not consider any Proposal that is submitted after the deadline for the submission of Proposals.
24. Withdrawal,	24.1	A Bidder may withdraw, substitute or modify its Proposal after it has been
Substitution, and Modification of Proposals	24.2	submitted at any time prior to the deadline for submission. Manual and Email submissions: A bidder may withdraw, substitute or modify its Proposal by sending a written notice to UNDP, duly signed by an authorized representative, and shall include a copy of the authorization (or a Power of Attorney). The corresponding substitution or modification of the Proposal, if any, must accompany the respective written notice. All notices must be submitted in the same manner as specified for submission of proposals, by clearly marking them as "WITHDRAWAL" "SUBSTITUTION," or "MODIFICATION"
	24.3	eTendering: A Bidder may withdraw, substitute or modify its Proposal by Canceling, Editing, and re-submitting the proposal directly in the system. It is the responsibility of the Bidder to properly follow the system instructions, duly edit and submit a substitution or modification of the Proposal as needed. Detailed instructions on how to cancel or modify a Proposal directly in the system are provided in Bidder User Guide and Instructional videos.

		Bidders (only for manual submissions), except if the bid is withdrawn after the bid has been opened.
25. Proposal Opening	25.1	There is no public bid opening for RFPs. UNDP shall open the Proposals in the presence of an ad-hoc committee formed by UNDP, consisting of at least two (2) members. In the case of e-Tendering submission, bidders will receive an automatic notification once their proposal is opened.
D. EVALUATION OF	PROPO	SALS
26. <b>Confidentiality</b>	26.1	Information relating to the examination, evaluation, and comparison of Proposals, and the recommendation of contract award, shall not be disclosed to Bidders or any other persons not officially concerned with such process, even after publication of the contract award.
	26.2	Any effort by a Bidder or anyone on behalf of the Bidder to influence UNDP in the examination, evaluation and comparison of the Proposals or contract award decisions may, at UNDP's decision, result in the rejection of its Proposal and may be subject to the application of prevailing UNDP's vendor sanctions procedures.
27. Evaluation of Proposals	27.1	The Bidder is not permitted to alter or modify its Proposal in any way after the proposal submission deadline except as permitted under Clause 24 of this RFP. UNDP will conduct the evaluation solely on the basis of the submitted Technical and Financial Proposals.
	27.2	<ul> <li>Evaluation of proposals is made of the following steps:</li> <li>a) Preliminary Examination</li> <li>b) Minimum Eligibility and Qualification (if pre-qualification is not done)</li> <li>c) Evaluation of Technical Proposals</li> <li>d) Evaluation of Financial Proposals</li> </ul>
28. Preliminary Examination	28.1	UNDP shall examine the Proposals to determine whether they are complete with respect to minimum documentary requirements, whether the documents have been properly signed, and whether the Proposals are generally in order, among other indicators that may be used at this stage. UNDP reserves the right to reject any Proposal at this stage.
29. Evaluation of Eligibility and Qualification	29.1	Eligibility and Qualification of the Bidder will be evaluated against the Minimum Eligibility/Qualification requirements specified in the Section 4 (Evaluation Criteria).
	29.2	<ul> <li>In general terms, vendors that meet the following criteria may be considered qualified:</li> <li>a) They are not included in the UN Security Council 1267/1989 Committee's list of terrorists and terrorist financiers, and in UNDP's ineligible vendors' list;</li> <li>b) They have a good financial standing and have access to adequate financial resources to perform the contract and all existing commercial commitments,</li> <li>c) They have the necessary similar experience, technical expertise, production capacity where applicable, quality certifications, quality assurance procedures and other resources applicable to the provision of the services required;</li> <li>d) They are able to comply fully with UNDP General Terms and Conditions of Contract;</li> </ul>

	<ul> <li>e) They do not have a consistent history of court/arbitral award decisions against the Bidder; and</li> <li>f) They have a record of timely and satisfactory performance with their clients.</li> </ul>
30. Evaluation of Technical and Financial Proposals	30.1 The evaluation team shall review and evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference and other RFP documents, applying the evaluation criteria, sub-criteria, and point system specified in the Section 4 (Evaluation Criteria). A Proposal shall be rendered non-responsive at the technical evaluation stage if it fails to achieve the minimum technical score indicated in the BDS. When necessary and if stated in the BDS, UNDP may invite technically responsive bidders for a presentation related to their technical proposals. The conditions for the presentation shall be provided in the bid document where required.
	30.2 In the second stage, only the Financial Proposals of those Bidders who achieve the minimum technical score will be opened for evaluation. The Financial Proposals corresponding to Technical Proposals that were rendered non-responsive shall remain unopened, and, in the case of manual submission, be returned to the Bidder unopened. For emailed Proposals and e-tendering submissions, UNDP will not request for the password of the Financial Proposals of bidders whose Technical Proposal were found not responsive.
	30.3 The evaluation method that applies for this RFP shall be as indicated in the BDS, which may be either of two (2) possible methods, as follows: (a) the lowest priced method which selects the lowest evaluated financial proposal of the technically responsive Bidders; or (b) the combined scoring method which will be based on a combination of the technical and financial score.
	30.4 When the BDS specifies a combined scoring method, the formula for the rating of the Proposals will be as follows:
	Rating the Technical Proposal (TP):
	<b>TP Rating</b> = (Total Score Obtained by the Offer / Max. Obtainable Score for TP) x 100
	Rating the Financial Proposal (FP):
	<b>FP Rating</b> = (Lowest Priced Offer / Price of the Offer Being Reviewed) x 100
	Total Combined Score:
	<b>Combined Score =</b> (TP Rating) x (Weight of TP, e.g. 60%) + (FP Rating) x (Weight of FP, e.g., 40%)
31. Due Diligence	31.1 UNDP reserves the right to undertake a due diligence exercise, also called post qualification, aimed at determining to its satisfaction, the validity of the information provided by the Bidder. Such exercise shall be fully documented and may include, but need not be limited to, all or any

		combination of the following:
		<ul> <li>a) Verification of accuracy, correctness and authenticity of information provided by the Bidder;</li> <li>b) Validation of extent of compliance to the RFP requirements and evaluation criteria based on what has so far been found by the evaluation team;</li> <li>c) Inquiry and reference checking with Government entities with jurisdiction on the Bidder, or with previous clients, or any other entity that may have done business with the Bidder;</li> <li>d) Inquiry and reference checking with previous clients on the performance on on-going or contracts completed, including physical inspections of previous works, as necessary;</li> <li>e) Physical inspection of the Bidder's offices, branches or other places where business transpires, with or without notice to the Bidder;</li> <li>f) Other means that UNDP may deem appropriate, at any stage within the selection process, prior to awarding the contract.</li> </ul>
32. Clarification of Proposals	32.1	To assist in the examination, evaluation and comparison of Proposals, UNDP may, at its discretion, ask any Bidder for a clarification of its Proposal.
	32.2	UNDP's request for clarification and the response shall be in writing and no change in the prices or substance of the Proposal shall be sought, offered, or permitted, except to provide clarification, and confirm the correction of any arithmetic errors discovered by UNDP in the evaluation of the Proposals, in accordance with RFP.
	32.3	Any unsolicited clarification submitted by a Bidder in respect to its Proposal, which is not a response to a request by UNDP, shall not be considered during the review and evaluation of the Proposals.
33. Responsiveness of Proposal	33.1	UNDP's determination of a Proposal's responsiveness will be based on the contents of the Proposal itself. A substantially responsive Proposal is one that conforms to all the terms, conditions, TOR and other requirements of the RFP without material deviation, reservation, or omission.
	33.2	If a Proposal is not substantially responsive, it shall be rejected by UNDP and may not subsequently be made responsive by the Bidder by correction of the material deviation, reservation, or omission.
34. Nonconformities, Reparable Errors and Omissions	34.1	Provided that a Proposal is substantially responsive, UNDP may waive any non-conformities or omissions in the Proposal that, in the opinion of UNDP, do not constitute a material deviation.
	34.2	UNDP may request the Bidder to submit the necessary information or documentation, within a reasonable period of time, to rectify nonmaterial nonconformities or omissions in the Proposal related to documentation requirements. Such omission shall not be related to any aspect of the price of the Proposal. Failure of the Bidder to comply with the request may result in the rejection of its Proposal.
	34.3	For Financial Proposal that has been opened, UNDP shall check and correct arithmetical errors as follows:
		<ul> <li>a) if there is a discrepancy between the unit price and the line item total that is obtained by multiplying the unit price by the quantity, the unit price shall prevail and the line item total shall be corrected,</li> </ul>

		<ul> <li>unless in the opinion of UNDP there is an obvious misplacement of the decimal point in the unit price; in which case the line item total as quoted shall govern and the unit price shall be corrected;</li> <li>b) if there is an error in a total corresponding to the addition or subtraction of subtotals, the subtotals shall prevail and the total shall be corrected; and</li> <li>c) if there is a discrepancy between words and figures, the amount in words shall prevail, unless the amount expressed in words is related to an arithmetic error, in which case the amount in figures shall</li> </ul>
	34.4	prevail. If the Bidder does not accept the correction of errors made by UNDP, its
	ACT	Proposal shall be rejected.
E. AWARD OF CONTR		
35. <b>Right to Accept</b> , <b>Reject, Any or All</b> <b>Proposals</b>	35.1	UNDP reserves the right to accept or reject any Proposal, to render any or all of the Proposals as non-responsive, and to reject all Proposals at any time prior to award of contract, without incurring any liability, or obligation to inform the affected Bidder(s) of the grounds for UNDP's action. UNDP shall not be obliged to award the contract to the lowest priced offer.
36. Award Criteria	36.1	Prior to expiration of the proposal validity, UNDP shall award the contract to the qualified Bidder based on the award criteria indicated in the BDS.
37. <b>Debriefing</b>	37.1	In the event that a Bidder is unsuccessful, the Bidder may request a debriefing from UNDP. The purpose of the debriefing is to discuss the strengths and weaknesses of the Bidder's submission, in order to assist the Bidder in improving its future proposals for UNDP procurement opportunities. The content of other proposals and how they compare to the Bidder's submission shall not be discussed.
38. Right to Vary Requirements at the Time of Award	38.1	At the time of award of Contract, UNDP reserves the right to vary the quantity of services and/or goods, by up to a maximum twenty-five per cent (25%) of the total offer, without any change in the unit price or other terms and conditions.
39. <b>Contract Signature</b>	39.1	Within fifteen (15) days from the date of receipt of the Contract, the successful Bidder shall sign and date the Contract and return it to UNDP. Failure to do so may constitute sufficient grounds for the annulment of the award, and forfeiture of the Proposal Security, if any, and on which event, UNDP may award the Contract to the Second Ranked Bidder or call for new Proposals.
40. Contract Type and General Terms and Conditions	40.1	The types of Contract to be signed and the applicable UNDP Contract General Terms and Conditions, as specified in BDS, can be accessed at <a href="http://www.undp.org/content/undp/en/home/procurement/business/howwwe-buy.html">http://www.undp.org/content/undp/en/home/procurement/business/howwwe-buy.html</a>
41. Performance Security	41.1	40.1 A performance security, if required in BDS, shall be provided in the amount specified in BDS and form available at
		https://popp.undp.org/ layouts/15/WopiFrame.aspx?sourcedoc=/UNDP POPP DOCUMENT LIBRARY/Public/PSU Solicitation Performance%20Gu

		arantee%20Form.docx&action=default
		within fifteen (15) days of the contract signature by both parties. Where a performance security is required, the receipt of the performance security by UNDP shall be a condition for rendering the contract effective.
42. Bank Guarantee for Advanced Payment	42.1	Except when the interests of UNDP so require, it is UNDP's preference to make no advance payment(s) (i.e., payments without having received any outputs). If an advance payment is allowed as per BDS, and exceeds 20% of the total contract price, or USD 30,000, whichever is less, the Bidder shall submit a Bank Guarantee in the full amount of the advance payment in the form available at
		https://popp.undp.org/ layouts/15/WopiFrame.aspx?sourcedoc=/UNDP POPP DOCUMENT LIBRARY/Public/PSU Contract%20Management%20P ayment%20and%20Taxes Advanced%20Payment%20Guarantee%20For m.docx&action=default
43. Liquidated Damages	43.1	If specified in BDS, UNDP shall apply Liquidated Damages resulting from the Contractor's delays or breach of its obligations as per the Contract.
44. Payment Provisions	44.1	Payment will be made only upon UNDP's acceptance of the work performed. The terms of payment shall be within thirty (30) days, after receipt of invoice and certification of acceptance of work issued by the proper authority in UNDP with direct supervision of the Contractor. Payment will be affected by bank transfer in the currency of contract.
45. <b>Vendor Protest</b>	45.1	UNDP's vendor protest procedure provides an opportunity for appeal to those persons or firms not awarded a contract through a competitive procurement process. In the event that a Bidder believes that it was not treated fairly, the following link provides further details regarding UNDP vendor protest procedures:
		http://www.undp.org/content/undp/en/home/procurement/business/pro test-and-sanctions.html
46. Other Provisions	46.1	In the event that the Bidder offers a lower price to the host Government (e.g. General Services Administration (GSA) of the federal government of the United States of America) for similar services, UNDP shall be entitled to same lower price. The UNDP General Terms and Conditions shall have precedence.
	46.2	UNDP is entitled to receive the same pricing offered by the same Contractor in contracts with the United Nations and/or its Agencies. The UNDP General Terms and Conditions shall have precedence.
	46.3	The United Nations has established restrictions on employment of (former) UN staff who have been involved in the procurement process as per bulletin ST/SGB/2006/15
		http://www.un.org/en/ga/search/view_doc.asp?symbol=ST/SGB/2006/15 &referer

### Section 3. Bid Data Sheet

The following data for the services to be procured shall complement, supplement, or amend the provisions in the Request for Proposals. In the case of a conflict between the Instructions to Bidders, the Data Sheet, and other annexes or references attached to the Data Sheet, the provisions in the Data Sheet shall prevail.

BDS No.	Ref. to Section.2	Data	Specific Instructions / Requirements
1	7	Language of the Proposal	English
2		Submitting Proposals for Parts or sub-parts of the TOR (partial bids)	Not Allowed
3	20	Alternative Proposals	Shall not be considered
4	21	Pre-proposal conference	Will not be conducted
5	10	Proposal Validity Period	90 days
6	14	Bid Security	Not Required
7	41	Advanced Payment upon signing of contract	Not Allowed
8	42	Liquidated Damages	Will be imposed as follows: Percentage of contract price per day of delay: 0.05% Max. number of days of delay 30, after which UNDP may terminate the contract.
9	40	Performance Security	Not Required
10	18	Currency of Proposal	United States Dollar
11	31	Deadline for submitting requests for clarifications/ questions	3 days before the submission deadline
12	31	Contact Details for submitting clarifications/questions	Focal Person in UNDP: Dorin Toma, Project Manager E-mail address: dorin.toma@undp.org

13	18, 19 and 21	Manner of Disseminating Supplemental Information to the RFP and responses/clarifications to queries	Posted directly to eTendering
14	23	Deadline for Submission	11 November 2021, 16:00 (GMT+2 Moldova Local Time) For eTendering submission - as indicated in eTendering system. Note that system time zone is in EST/EDT (New York) time zone.
14	22	Allowable Manner of Submitting Proposals	⊠ e-Tendering
15	22	Proposal Submission Address	https://etendering.partneragencies.org Insert BU Code and Event ID number 0000010746
16	22	Electronic submission (email or eTendering) requirements	<ul> <li>Format: PDF files only</li> <li>File names must be maximum 60 characters long and must not contain any letter or special character other than from Latin alphabet/keyboard.</li> <li>All files must be free of viruses and not corrupted.</li> <li>Password for financial proposal must not be provided to UNDP until requested by UNDP.</li> <li>Max. file size per transmission: 50 MB</li> <li>Documents to submit:         <ul> <li>Description of the proposed Methodology for Project implementation;</li> <li>Detailed description of the Organization (experience, human resources, managerial and technical capacities in the field, etc.);</li> <li>Copy of registration documents;</li> <li>The Organization's experience with the description of at least 1 (one) similar implemented project in similar area (if available);</li> <li>CVs of key experts involved in the Project;</li> <li>Copies of professional certifications held by the Organization or by the involved key experts;</li> <li>Detailed Financial Proposal</li> </ul> </li> </ul>
17	27 36	Evaluation Method for the Award of Contract	Combined Scoring Method, using the 60%-40% distribution for technical and financial proposals respectively The minimum technical score required to pass is 70%.
18		Expected date for commencement of Contract	November 30, 2021

19		Maximum expected duration of contract	12 Months
20	35	UNDP will award the contract to:	One Proposer Only
21	39	Type of Contract	Contract for Goods and Services for UNDP http://www.undp.org/content/undp/en/home/procurement/busin ess/how-we-buy.html
22	39	UNDP Contract Terms and Conditions that will apply	UNDP General Terms and Conditions for Mixed Goods and Services <u>http://www.undp.org/content/undp/en/home/procurement/busin</u> ess/how-we-buy.html
23		Other Information Related to the RFP	

### Section 4. Evaluation Criteria

### **Preliminary Examination Criteria**

Proposals will be examined to determine whether they are complete and submitted in accordance with RFP requirements as per below criteria on a Yes/No basis:

- Appropriate signatures
- Power of Attorney
- Minimum documents provided
- Technical and Financial Proposals submitted separately
- Bid Validity
- Bid Security submitted as per RFP requirements with compliant validity period

### **Minimum Eligibility and Qualification Criteria**

Eligibility and Qualification will be evaluated on Pass/Fail basis.

If the Proposal is submitted as a Joint Venture/Consortium/Association, each member should meet minimum criteria, unless otherwise specified in the criterion.

Subject	Criteria	Document Submission requirement
ELIGIBILITY		
Legal Status	Vendor is a legally registered entity.	Form B: Bidder Information Form
Eligibility	Vendor is not suspended, nor debarred, nor otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization in accordance with RFP clause 3.	Form A: Technical Proposal Submission Form
Conflict of Interest	No conflicts of interest in accordance with RFP clause 4.	Form A: Technical Proposal Submission Form
Bankruptcy	Not declared bankruptcy, not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against the vendor that could impair its operations in the foreseeable future.	Form A: Technical Proposal Submission Form
Relevance	Vendor's activity is relevant to the scope of the project	Form D: Qualification Form
QUALIFICATION		
History of Non- Performing Contracts <sup>1</sup>	Non-performance of a contract did not occur as a result of contractor default for the last 3 years.	Form D: Qualification Form

<sup>&</sup>lt;sup>1</sup> Non-performance, as decided by UNDP, shall include all contracts where (a) non-performance was not challenged by the contractor, including through referral to the dispute resolution mechanism under the respective contract, and (b) contracts that were so challenged but fully settled against the contractor. Non-performance shall not include contracts where Employers decision was overruled by the dispute resolution mechanism. Non-performance must be based on all information on fully settled disputes or litigation, i.e. dispute or litigation that has been resolved in accordance with the dispute resolution mechanism under the respective contract and where all appeal instances available to the Bidder have been exhausted.

Litigation History	No consistent history of court/arbitral award decisions against the Bidder for the last 3 years.	Form D: Qualification Form
Previous Experience	Minimum 3 years of experience in designing and implementing local development and community engagement projects	Form D: Qualification Form
	Minimum 1 contract of similar or higher complexity implemented in the Transnistrian region in the field of local development and/or community engagement implemented over the last 3 years.	Form D: Qualification Form
	(For JV/Consortium/Association, all Parties cumulatively should meet requirement).	
Financial Standing	Minimum average annual turnover of USD 50,000 for the last 3 years. (For JV/Consortium/Association, all Parties cumulatively should meet requirement).	Form D: Qualification Form
	Bidder must demonstrate the current soundness of its financial standing and indicate its prospective long-term profitability.	Form D: Qualification Form
	(For JV/Consortium/Association, all Parties cumulatively should meet requirement).	
	Any additional criteria if required	

### **Technical Evaluation Criteria**

Summary of Technical Proposal Evaluation Forms		
1.	Bidder's qualification, capacity and experience	280
2.	Proposed Methodology, Approach and Implementation Plan	430
3.	Management Structure and Key Personnel	290
	Total	1,000

Section 1. Bidder's qualification, capacity and experience		
1.1	<b>Reputation of Organization and Credibility / Reliability / Industry Standing</b> <i>(up to max 30 pts.)</i>	30
1.2	<ul> <li>General Organizational Capability which is likely to affect implementation:</li> <li>Financial stability "Annual turnover over 50,000 USD" (no – 0 pts., yes - 15 pts.)</li> </ul>	15
1.3	<ul> <li>Extent to which any work would be subcontracted</li> <li>Certain development processes will be outsourced (yes - 0 pts / no - 10 pts.)</li> </ul>	10
1.4	Quality assurance procedures and risk mitigation measures:-Q&A and Warranty procedures proposed (up to 25 pts.)	25

Relevance of:	190
- Have at least 3 (three) years of relevant experience in designing and implementing local development and community engagement projects ( <i>3 years – 20 pts., each additional year – 5 pts., up to max 45 pts.</i> ).	
- Have at least 1 (one) project of similar or higher complexity implemented in the Transnistrian region in the field of local development and/or community engagement (1 project – 20 pts., each additional project – 5 pts., up to max 45 pts.).	
- Demonstrated experience in the management of (sub)grant program including small-scale infrastructure development projects ( <i>no</i> – 0 pts. / limited – 10 pts. / good – 20 pts / strong – 30 pts.).	
- Demonstrated experience in implementing organizational capacity building assignments (no – 0 pts. / limited – 10 pts. / good – 20 pts / strong – 30 pts.).	
- Demonstrated experience in implementing awareness-raising and public outreach campaigns in the Transnistrian region (no – 0 pts. / limited – 5 pts. / good – 10 pts / strong – 20 pts.).	
<ul> <li>Working experience with UN Agencies and/or other international organizations</li> <li>will be an advantage (no – 0 pts., yes – 20 pts.).</li> </ul>	
Sustainable Criteria / Gender equality and diversity commitments:	10
- Overall gender balance in the team (no – 0 pts., yes – 5 pts.)	
- Appointment of women to managerial positions in the team (no – 0 pts., yes – 5 pts.).	
Total Section 1	280

Sectio	n 2. Proposed Methodology, Approach and Implementation Plan	Points obtainable
2.1	To what degree does the Proposer understand the task?	70
	- the Proposer has full understanding of the assignment. The proposed approach and methodology fully demonstrate responsiveness to the ToR – 46 pts to 70 pts;	
	- the Proposer has satisfactory understanding of the assignment. The proposed approach and methodology correspond to the TOR but require some adjustments to properly address all the tasks – 21 pts to 45 pts;	
	- the Proposer has limited understanding of the assignment. The proposed approach and methodology don't correspond to the TOR and require major adjustments to properly address the tasks – 0 pts to 20 pts.	
2.2	Have the important aspects of the task been addressed in sufficient detail?	80
	- the important aspects of the task have been addressed in sufficient detail in a manner which does not require any further clarification on the proposed methodology – 51 pts to 80 pts;	
	- the important aspects of the task have been addressed in a manner which requires some clarification on the proposed methodology – 21 pts to 50 pts;	
	- the important aspects of the task have not been addressed in sufficient detail and require major clarification on the proposed methodology – 0 pts to 20 pts.	
2.3	Are the different components of the project adequately weighted relative to one another?	70
	- the different components of the assignment have been fully weighted relative to one another – 46 pts to 70 pts;	

	Total Section 2	430
	- the presentation is not well structured and doesn't present a clear sequence of activities – 0 pts to 20 pts.	
	<ul> <li>the presentation is clear, well-structured with a defined yet rather unrealistic sequence of activities – 21 pts to 55 pts;</li> </ul>	
	- the presentation is clear, well-structured with a defined and realistic sequence of activities, which promises efficient implementation of the assignment – 56 pts to 80 pts;	
2.6	Is the presentation clear and is the sequence of activities and the planning logical, realistic and promise efficient implementation to the project (including in the context of the COVID-19 pandemic)?	80
	- the scope of the task is not well defined and does not correspond to the ToR – 0 pts to 20 pts.	
	- the scope of the task is well defined, yet does not fully correspond to the ToR – 21 pts to 45 pts;	
	- the scope of the task is well defined and fully corresponds to the ToR – 46 pts to 70 pts;	
2.5	Is the scope of task well defined and does it correspond to the ToR?	70
	- the presented conceptual framework requires major adjustments to address all the aspects and requirements of the assignment – 0 pts to 20 pts.	
	- the presented conceptual framework requires some adjustments to fully incorporate all aspects and requirements of the assignment – 21 pts to 40 pts;	
	- the presented conceptual framework is appropriate for the assignment, all important aspects being fully described, and requirements addressed – 41 pts to 60 pts;	
2.4	Is the conceptual framework adopted appropriate for the task?	60
	- the different components of the assignment have not been weighted relative to one another – 0 pts to 20 pts.	
	- the different components of the assignment have been partially weighted relative to one another – 21 pts to 45 pts;	

Section 3. Management Structure and Key Personnel			Points obtainable
3.1	Qualifications of key personnel proposed		
3.1 a	3.1 a <b>Coordinator</b>		110
	-Education qualification:		
	University degree in Business Administration, Law, Economics, Social Sciences or another related field (University degree – 5 pts.; Master's degree or equivalent – 10 pts.).	10	
Professional experience:			
	Experience as Coordinator in at least 2 (two) similar projects (2 projects – 10 pts., each additional project – 5 pts., up to max 35 pts.).	35	
	At least 4 (four) years of experience in organizing, managing and conducting local development and community engagement projects (4 years – 15 pts., each additional year – 5 pts, up to max 35 pts.).	35	
	Proven experience in monitoring and evaluation of (sub)grant programs will be an asset (no – 0 pts, yes – 10 pts.).	10	

	Proven experience in working with UN Agencies and/or other international organizations will be an asset (no – 0 pts, yes – 10 pts.).	10			
	Language Qualifications:				
	Proficiency in English and Russian languages (5 pts each).	10			
3.1 b	Grant management expert		90		
	Education Qualifications:				
	University degree in Business Administration, Economics or another related field (University degree – 5 pts.; Master's degree or equivalent – 10 pts.).	10			
	Professional experience				
	Experience as Expert in at least 2 (two) similar projects (2 projects – 10 pts., each additional project – 5 pts., up to max 20 pts.).	20			
	At least 3 (three) years of experience in designing, implementing and monitoring grant-based programs including small-scale infrastructure projects (3 years – 5 pts., each additional year – 5 pts, up to max 25 pts.).	25			
	Proven experience in working with local communities from the Transnistrian region (1 project – 5 pts., each additional project – 5 pts., up to max 20 pts.).	20			
	Proven experience in working with UN Agencies and/or other international organizations will be an asset (no – 0 pts, yes – 5 pts.).	5			
	Language Qualifications				
	Proficiency in English and Russian languages (5 pts. each).	10			
3.1 c	Community engagement and capacity building expert		90		
	Education Qualifications:				
	University degree in Communication, Public Relations, Psychology or another related field (University degree – 5 pts.; Master's degree or equivalent – 10 pts.).	10			
	Professional experience				
	Experience as Expert in at least 2 (two) similar projects (2 projects – 10 pts., each additional project – 5 pts., up to max 25 pts.).	25			
	At least 3 (three) years of experience in designing and implementing community engagement campaigns (3 years – 5 pts., each additional year – 5 pts, up to max 25 pts.).	25			
	At least 2 (two) years of experience in designing and implementing capacity building programs for local stakeholders (2 years – 4 pts., each additional year – 2 pts., up to max 15 pts.).	15			
	Proven experience in working with UN Agencies and/or other international organizations will be an asset (no – 0 pts, yes – 5 pts.).	5			
	Language Qualifications				
	Proficiency in English and Russian languages (5 pts. each).	10			

### Section 5. Terms of Reference

### Implementation of the Migration and Development model in up to two communities from the left bank of the Nistru river

Duty Station:	Transnistrian Region
Section/Unit:	Migration and Local Development Project (MiDL)
Starting Date:	30 November 2021
Type of contract:	Contract for Goods and Services for UNDP
Duration of Assignment:	November 2021 – October 2022

#### A. Background

Migration is one of the defining features of human existence. It significantly influences aspects of economic and social development, everywhere. Despite its negative connotations and stereotypes, migration has always been an important dimension of human development. It helps build connections, transform communities and empower people all over the world, also playing a key role in economic growth and sustainable development, both at the national and local levels.

Globally, UNDP is working to maximize the developmental benefits of human mobility and to mitigate any negative consequences. UNDP works with partner countries to balance short-term responses to addressing the impacts of emigration with long-term sustainable development solutions. UNDP addresses migration through development lenses.

The Republic of Moldova registers high levels of emigration, with significant impact observed at local and national levels. Although larger-scale emigration from Moldova started taking place only in the early 2000s, the intentions of the Moldovan diaspora to support and invest in their home country has been consistently high.

The potential of the migration is a catalyst for development and, if addressed and managed properly, human mobility can also bring many opportunities, changes and improvements in the country. The UNDP project has helped translate this approach into more comprehensive and systematic engagement by developing a comprehensive approach to make emigration work for local development.

The initiative, launched in 2015, was implemented within the framework of the Swiss-funded Migration and Local Development Project (MiDL / phase I) implemented by UNDP. It aimed to connect Moldovan emigrants with their native localities in Moldova and to meaningfully engage them at all stages of community development, transforming emigration into an opportunity.

During the pilot phase, 38 communities (representing over 10% of the country population and located in all regions of Moldova) have been supported to pioneer a new Migration and Development (M&D) model, which resulted in improved local infrastructure and local services with tangible benefit for over 310,000 citizens.

Building on the sustainable results achieved during its first phase of implementation, the objective of the current project phase (2019 – 2021) is:

• Community members, including emigrants, are significantly involved in local development processes. Hereby, activities are focused on the close cooperation between local stakeholders and emigrants, aiming at an efficient implementation of local development initiatives.

The **project's overall objective** is to maximize the impact of migration on socio-economic development through an enhanced institutional framework and involved diaspora / migrant community.

To that end, the project envisages a comprehensive, tailor-made and multi-layered capacity building support for its beneficiaries to enable them to achieve the objectives and goals of the project. Engaging the emigrants in local development requires sustained and complemented efforts by a broad range of stakeholders.

While confronted with similar consequences and challenges induced by outward migration, local communities from the left bank of the Nistru river will be supported to initiate systemic activities aiming at minimizing the related risks and maximizing the associated opportunities.

UNDP Moldova is among the development partners with the most extensive and positive working experience in the Transnistrian region, with strong connections with both, regional and local stakeholders, strong access and knowledge/understanding of local realities and approaches/regulations to development projects.

UNDP is the organization that has successfully designed and is implementing the Support to Confidence Building Measures programme (SCBM), the Advanced cross-river Capacities for Trade project (AdTrade) and the Joint UN Action on Human Rights in the Transnistrian Region, which pursue interventions in a range of areas, from community development, healthcare, environmental preservation to business development, human rights and civil society support. This experience and deep understanding of the region's context will play a crucial role in adapting the programme to realities on the left bank and elaborating feasible implementation modalities which will ensure sustained results.

Therefore, this set of activities aims to adjust and expand the migrants' engagement model to the context of the Transnistrian region and to provide support to the region's local communities to leverage the benefits of migration by engaging migrants in the processes of developing and sustaining local communities. This initiative shall use the successful experiences achieved of the MiDL project as inspiration and guiding elements, as well as facilitate the exchange of experiences and cooperation.

#### B. Scope of services and expected outputs

UNDP intends to contract an experienced organization (hereinafter "the Organization") to support the MiDL project in the design, promotion, and implementation of pilot community development projects in (up to) two localities from the Transnistrian region.

As result of these activities, it is expected to achieve tangible and visible improvements of local infrastructure and/or upgrading of local services with an active participation and involvement of emigrants from those localities.

The activities under these Terms of Reference envisage a series of preparatory steps and field work that are compatible with the Migration and Development methodology, but also feasible in the local context of the Transnistrian region, such as:

- ✓ Identification of the local partners/counterparts based on clearly formulated criteria;
- ✓ design and implementation of an awareness-raising campaign on the development opportunities of migration;
- ✓ facilitate the engagement of emigrants to their communities of origin, including via the establishment of Hometown Associations / Hometown Initiative Groups;
- ✓ prioritization of local development opportunities and selection of mechanisms to leverage the financial and human potential of emigrants;
- ✓ co-implementation of local development projects (as part of a grant-based support program to be managed by the Organization, who will provide non-cash (equipment/goods/works/services) for an indicative amount of up to USD 40,000 per project);
- ✓ promotion of best practices and results achieved by the local partners/counterparts throughout the implementation of the joint projects.

The Organization will undertake the following tasks:

#### Stage 1. Selection of up to two target communities for piloting of the migrants' engagement model

- ✓ Organized information session(s) for the long-listed localities from the left bank of the Nistru river on the development opportunities of migration.
- ✓ Launch and promote the Call of Proposals among the short-listed localities.
- ✓ Facilitate and provide support in the evaluation of the submitted proposals and the selection of up to two partner localities.

# Stage 2. Establishment of Hometown Associations (HTAs) / Hometown Initiative Groups (HIGs) in the (up to) two partner communities

- Provide support to the partner localities in identifying and engaging key stakeholders from the local and migrant community.
- ✓ Establish HTAs / HIGs in the partner localities and develop their management and outreach capacities.
- ✓ Assess the intentions of the emigrants from the partner localities to contribute to community development initiatives.
- ✓ Facilitate periodic meetings and institutional capacity building of the (up to) two HTAs / HIGs.

#### Stage 3. Implementation of community development projects in the (up to) two partner communities

- ✓ Facilitate the selection by the HTAs / HIGs and local community of priority areas for local development with the engagement and co-financing of emigrants.
- ✓ Initiate, coordinate and facilitate the implementation by the HTAs / HIGs of (up to) two community development projects.
- ✓ Co-finance the implementation of (up to) two community development projects (partner communities are envisaged to receive equipment/goods/works/services for an indicative amount of up to USD 40,000 each).
- ✓ Facilitate the matching co-financing of (up to) two development projects by the migrant and local community.

#### Stage 4. Promotion of the local best practices and results achieved by the HTAs / HIGs

- ✓ Expertise and technical support for the online and offline outreach of the HTAs / HIGS and their interaction with the emigrants originating from the partner localities.
- $\checkmark$  Promote the activities, events and results of the HTAs / HIGs.
- ✓ Implement and monitor a communication and local awareness raising campaign on best practices and results of the community development project.

The Action Plan for the proposed tasks shall be coordinated with the UNDP/MiDL project in advance and adjusted throughout the implementation period as to maximize the efficiency and ensure the achievement of the set results.

The Organization shall provide their own creative and innovative approach/ methodology for the purposes of the assignment and shall be responsible for all the on-the field logistical aspects.

The Organization shall also facilitate and follow-up on all related partnerships established throughout the assignment and shall ensure adequate expertise for the activities to be organized.

### C. Key deliverables and tentative timetable

	Key deliverables	Deadline	
1.	Conceptualization and coordination of the project activities		
1.1	Work Plan and detailed implementation methodology – submitted and approved by the UNDP/MiDL project	by 30 November 2021	
1.2	Coordination of project activities at the local level - facilitated	by 15 December 2021	
2.	Support in the selection of (up to) two target communities for piloting of the M	l&D approach	
	Information session(s) for the long-listed local communities - conducted		
2.1	Note: The list of approximately 15 long listed communities will be elaborated by UNDP/MiDL with the support of the Organization. The concept, agenda and list of participants shall be elaborated by the	by 30 December 2021	
	Organization in coordination with UNDP/MiDL.		
	Call of Proposals among the long-listed localities – conducted		
	Note: The Application Guide and corresponding forms, will be elaborated by the UNDP/MiDL project with the support of the Organization	by 21 January	
2.2	The facilitation process shall include (but is not limited to) the following actions:	by 31 January 2022	
	<ul> <li>Information session(s) for approximately 15 localities;</li> <li>Provision of on-demand clarifications, receipt and registration of submitted applications.</li> </ul>		
2.3	Selection by the UNDP/MiDL project of (up to) two partner communities (based on the Call of Proposals) – facilitated, with the relevant on-the-field communication ensured	by 10 February 2022	
3.	Support in establishing HTAs / HIGs in the (up to) two partner communities		
3.1	Partnership with the (up to) two selected localities from the Transnistrian region - established	by 22 February 2022	
3.2	Support to partner localities in identifying and engaging key stakeholders from the local and migrant community – provided	by 17 March 2022	
3.3	Local awareness raising campaign on the establishment of Hometown Associations, targeting the (up to) two partner communities from the Transnistrian region with at least 500 direct beneficiaries - conducted	by 31 March 2022	
3.4	Up to two Hometown Associations / Hometown Initiative Groups – established (one in each partner locality)	by 31 March 2022	
3.5	Assessment of intentions of the emigrants from the partner localities to contribute to community development initiatives – conducted	by 18 April 2022	
3.6	Capacity building program for the members of the established Hometown Associations / Hometown Initiative Groups – conducted Note: The capacity building programme shall be developed in coordination with the UNDP/MiDL project and shall consists of at least 12 joint training sessions	by 30 September 2022	

		1	
3.7	At least six periodic meetings of the HTAs / HIGs from each of the (up to) two partner localities – facilitated and organized	by 30 September 2022	
4.	Implementation of community development projects in the (up to) two partner communities		
4.1	Selection by the HTAs / HIGs and local community of priority areas for local development with the engagement of emigrants - facilitated Note: The methodology for the selection of priority areas shall be provided by	by 15 April 2022	
4.1	the UNDP/MiDL project in coordination with local stakeholders. A short list of project initiatives per each of the (up to) two localities shall be developed by the Organization in cooperation with the HTAs / HIGs and submitted for selection to the UNDP/MiDL project.	by 15 April 2022	
4.2	Co-financing by the emigrant and local community of the (up to) two development projects – facilitated	by 31 July 2022	
	Implementation by the HTAs / HIGS of (up to) two community development projects – coordinated and facilitated		
4.3	Note: The community development projects will be co-financed by the Organization in a total amount of up to USD 80,000 (up to USD 40,000 per project). The Organization will ensure the financial and operational management of the complete projects, facilitating the local community's and emigrants' co-financing.	by 30 September 2022	
5.	Promotion of the local best practices and results achieved by the HTAs / HIGs		
5.1	Expertise and technical support for the online and offline outreach of the HTAs / HIGs and their interaction with the emigrants originating from the (up to) two partner localities – provided on regular and on-request basis	by 31 May 2022	
5.2	Activities, events and results of the HTAs / HIGs – promoted in an online and offline format	by 30 September 2022	
5.3	Capacity building activities for the members of the HTAs / HIGs in the field of storytelling, online outreach and communication with community members currently established abroad – conducted (at least 3 sessions per partner community).	by 3o June 2022	
5.4	At least 10 fact-based and human-centered inputs for the UNDP/MiDL project's communication portfolio - elaborated	by 30 September 2022	
5.5	Communication and local awareness raising campaign (at the local and regional level) on the local best practices and results of the community development projects - implemented and monitored	by 30 September 2022	
6.	Reporting on the implementation of the assignment		

	Final report on the implementation of the assignment – submitted and approved by the UNDP/MiDL project	
6.1	Note: The Final Report shall include, amongst other details, the description of the achieved results, risks and challenges mitigated, disaggregated data on direct and indirect beneficiaries, as well as recommendations for further improvement of the M&D initiatives in the Transnistrian region.	by 21 October 2022

**Note:** Deliverables and the activity timeline can be amended or further specified for the purpose of the assignment.

#### D. Confidentiality statement

All data and information received from the UNDP/MiDL project for the purposes of this assignment are to be treated confidentially and only to be used for the execution of these Terms of Reference. All intellectual property rights arising from the execution of these Terms of Reference are assigned to UNDP. The contents of written materials obtained and used in this assignment may not be disclosed to any third parties without the expressed advance written authorization of UNDP.

#### E. <u>Required qualifications of the Organization</u>

Interested bidders should meet the following minimum requirements:

- Have at least 3 (three) years of relevant experience in designing and implementing local development and community engagement projects;
- Have at least 1 (one) project in the field of local development and/or community engagement;
- Have a minimum average annual turnover of USD 50,000 for the last 3 years;
- Be an officially registered legal entity.

Failure to comply with the above-mentioned minimum requirements may constitute a reason for disqualification.

#### Criteria for the evaluation of the corporate competencies:

- Have at least 3 (three) years of relevant experience in designing and implementing local development and community engagement projects
- Have at least 1 (one) project of similar or higher complexity implemented in the Transnistrian region in the field of local development and/or community engagement
- Demonstrated experience in the management of (sub)grant program including small-scale infrastructure development projects
- Demonstrated experience in implementing organizational capacity building assignments
- Demonstrated experience in implementing awareness-raising and public outreach campaigns in the Transnistrian region
- Working experience with UN Agencies and/or other international organizations will be an advantage

#### Criteria for the evaluation of the management structure and key personnel:

#### **Coordinator:**

• University degree in Business Administration, Law, Economics, Social Sciences or another related field

- Experience as Coordinator in at least 2 (two) similar projects
- At least 4 (four) years of experience in organizing, managing and conducting local development and community engagement projects
- Proven experience in monitoring and evaluation of (sub)grant programs will be an asset
- Proven experience in working with UN Agencies and/or other international organizations will be an asset
- Proficiency in English and Russian languages, knowledge of Romanian is an asset

#### Grant management expert:

- University degree in Business Administration, Economics or another related field
- Experience as Expert in at least 2 (two) similar projects
- At least 3 (three) years of experience in designing, implementing and monitoring grant-based programs including small-scale infrastructure projects
- Proven experience in working with local communities from the Transnistrian region
- Proven experience in working with UN Agencies and/or other international organizations will be an asset
- Proficiency in English and Russian languages

#### **Community engagement and capacity building expert:**

- University degree in Communication, Public Relations, Psychology or another related field
- Experience as Expert in at least 2 (two) similar projects
- At least 3 (three) years of experience in designing and implementing community engagement campaigns
- At least 2 (two) years of experience in designing and implementing capacity building programs for local stakeholders
- Proven experience in working with UN Agencies and/or other international organizations will be an asset
- Proficiency in English and Russian languages

#### F. Institutional arrangements

The Organization shall fulfil its contractual assignments under the guidance and direct coordination of the UNDP/MiDL project and in close cooperation with the key stakeholders.

Deliverables shall be approved by the UNDP/MiDL Project Manager.

All documentation related to deliverables shall be provided by the Organization in the English and/or Russian languages.

The technical and financial offers shall include (up to) two community development projects, which shall be implemented in the two partner localities and co-financed (via provision of equipment/goods/works/services) by the Organization with up to USD 80,000 (equivalent of up to USD 40,000 per each project / to be confirmed during the activity initiation stage).

Payments shall be done in multiple tranches, upon approval of the corresponding deliverables.

All prices/ costs shall be exclusive of VAT.

#### G. Timeframe

Contractual assignments shall be initiated not later than the November 2021 and shall be fully completed not later that the October 2022.

### Section 6: Returnable Bidding Forms / Checklist

This form serves as a checklist for preparation of your Proposal. Please complete the Returnable Bidding Forms in accordance with the instructions in the forms and return them as part of your Proposal submission. No alteration to format of forms shall be permitted and no substitution shall be accepted.

Before submitting your Proposal, please ensure compliance with the Proposal Submission instructions of the BDS 22.

#### **Technical Proposal Envelope:**

Have you duly completed all the Returnable Bidding Forms?	
Form A: Technical Proposal Submission Form	
Form B: Bidder Information Form	
Form C: Joint Venture/Consortium/ Association Information Form	
<ul> <li>Form D: Qualification Form</li> </ul>	
<ul> <li>Form E: Format of Technical Proposal</li> </ul>	
Have you provided the required documents to establish compliance with the evaluation criteria in Section 4?	ne 🗌

#### **Financial Proposal Envelope**

#### (Must be submitted in a separate sealed envelope/password protected email)

Form F: Financial Proposal Submission Form	
Form G: Financial Proposal Form	

### Form A: Technical Proposal Submission Form

Name of Bidder:	[Insert Name of Bidder]		Select date
RFP reference:	RfP21/02381		

We, the undersigned, offer to provide the services for Organization to implement the Migration and Development model in up to two communities from the left bank of the Nistru river in accordance with your Request for Proposal No. RfP21/02381 and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal sealed under a separate envelope.

We hereby declare that our firm, its affiliates or subsidiaries or employees, including any JV/Consortium /Association members or subcontractors or suppliers for any part of the contract:

- a) is not under procurement prohibition by the United Nations, including but not limited to prohibitions derived from the Compendium of United Nations Security Council Sanctions Lists;
- b) have not been suspended, debarred, sanctioned or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization;
- c) have no conflict of interest in accordance with Instruction to Bidders Clause 4;
- d) do not employ, or anticipate employing, any person(s) who is, or has been a UN staff member within the last year, if said UN staff member has or had prior professional dealings with our firm in his/her capacity as UN staff member within the last three years of service with the UN (in accordance with UN postemployment restrictions published in ST/SGB/2006/15);
- e) have not declared bankruptcy, are not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against them that could impair their operations in the foreseeable future;
- f) undertake not to engage in proscribed practices, including but not limited to corruption, fraud, coercion, collusion, obstruction, or any other unethical practice, with the UN or any other party, and to conduct business in a manner that averts any financial, operational, reputational or other undue risk to the UN and we embrace the principles of the United Nations Supplier Code of Conduct and adhere to the principles of the United Nations Global Compact.

We declare that all the information and statements made in this Proposal are true and we accept that any misinterpretation or misrepresentation contained in this Proposal may lead to our disqualification and/or sanctioning by the UNDP.

We offer to provide services in conformity with the Bidding documents, including the UNDP General Conditions of Contract and in accordance with the Terms of Reference

Our Proposal shall be valid and remain binding upon us for the period of time specified in the Bid Data Sheet.

We understand and recognize that you are not bound to accept any Proposal you receive.

I, the undersigned, certify that I am duly authorized by [Insert Name of Bidder] to sign this Proposal and bind it should UNDP accept this Proposal.

Name:	 	 	
Title:	 	 	
Date:			

Signature: \_\_\_\_\_

[Stamp with official stamp of the Bidder]

## Form B: Bidder Information Form

Legal name of Bidder	[Complete]	
Legal address	[Complete]	
Year of registration	[Complete]	
Bidder's Authorized Representative Information	Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete]	
Are you a UNGM registered vendor?	□ Yes □ No If yes, [insert UGNM vendor number]	
Are you a UNDP vendor?	□ Yes □ No If yes, [insert UNDP vendor number]	
Countries of operation	[Complete]	
No. of full-time employees	[Complete]	
Quality Assurance Certification (e.g. ISO 9000 or Equivalent) (If yes, provide a Copy of the valid Certificate):	[Complete]	
Does your Company hold any accreditation such as ISO 14001 related to the environment? (If yes, provide a Copy of the valid Certificate):	[Complete]	
Does your Company have a written Statement of its Environmental Policy? (If yes, provide a Copy)	[Complete]	
Contact person UNDP may contact for requests for clarification during Proposal evaluation	Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete]	
Please attach the following documents:	<ul> <li>Organization Profile, which should <u>not</u> exceed fifteen (15) pages, including printed brochures and product catalogues relevant to the goods/services being procured</li> <li>Certificate of Business Registration</li> <li>List of Shareholders and Other Entities Financially Interested in the Firm owning 5% or more of the stocks and other interests, or its equivalent if Bidder is not a corporation including the Certificate from State Register</li> <li>Financial Statement (Income Statement and Balance Sheet) for the past 2 years (2020, 2019)</li> <li>Statement of Satisfactory Performance from the Top three (3) Clients in terms of Contract Value the past three (3) years</li> <li>A copy of preliminary Agreement in case of Consortium or sub-contracting</li> <li>Detailed description of the Methodology, Approach and Implementation Plan (sequence of actions) for the services</li> </ul>	

required in the ToR, with clear distribution of roles and responsibilities of the proposed key personnel;

- CVs (shall be signed by the envisaged person) of the Key personnel (mentioned under Section 4: Evaluation Criteria and Section 5: ToR)
- All information regarding any past and current litigation during the last three (3) years, in which the bidder is involved, indicating the parties concerned, the subject of the litigation, the amounts involved, and the final resolution if already concluded
- Dully filled in Forms A-G. Forms F and G password protected. Please, ensure that no other documents are disclosing your financial proposal apart from Forms F and G. Your price proposal in e-Tendering system shall equal with 1 US\$
- Official Letter of Appointment as local representative, if Bidder is submitting a Bid on behalf of an entity located outside the country

## Form C: Joint Venture/Consortium/Association Information Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	RfP21/02381		

To be completed and returned with your Proposal if the Proposal is submitted as a Joint Venture/Consortium/Association.

No	Name of Partner and contact information (address, telephone numbers, fax numbers, e-mail address)	Proposed proportion of responsibilities (in %) and type of services to be performed
1	[Complete]	[Complete]
2	[Complete]	[Complete]
3	[Complete]	[Complete]

Name of leading partner	
(with authority to bind the JV, Consortium, Association during the RFP process and, in the event a Contract is awarded, during contract execution)	[Complete]

We have attached a copy of the below document signed by every partner, which details the likely legal structure of and the confirmation of joint and severable liability of the members of the said joint venture:

 $\Box$  Letter of intent to form a joint venture **OR**  $\Box$  JV/Consortium/Association agreement We hereby confirm that if the contract is awarded, all parties of the Joint Venture/Consortium/Association shall be jointly and severally liable to UNDP for the fulfillment of the provisions of the Contract.

Name of partner:	Name of partner:
Signature: Date:	Signature: Date:
Name of partner:	Name of partner:
Signature:	Signature:
Date:	Date:

## Form D: Qualification Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	RfP21/02381		

If JV/Consortium/Association, to be completed by each partner.

#### **Historical Contract Non-Performance**

□ Contract non-performance did not occur for the last 3 years				
□ Contract(s) not performed for the last 3 years				
Year	Non- performed portion of contract	Contract Identification	<b>Total Contract Amount</b> (current value in US\$)	
		Name of Client: Address of Client: Reason(s) for non-performance:		

#### Litigation History (including pending litigation)

□ No litigation history for the last 3 years				
□ Litigation History as indicated below				
Amount in dispute (in US\$)	Contract Identification	<b>Total Contract Amount</b> (current value in US\$)		
	Name of Client:			
	Address of Client:			
	Matter in dispute:			
	Party who initiated the dispute:			
	Status of dispute:			
	Party awarded if resolved:			
	n History as indicated Amount in	Amount in dispute (in US\$)       Contract Identification         Name of Client:       Address of Client:         Address of Client:       Matter in dispute:         Party who initiated the dispute:       Status of dispute:		

#### **Previous Relevant Experience**

Please list only previous similar assignments successfully completed in the last 3 years.

List only those assignments for which the Bidder was legally contracted or sub-contracted by the Client as a company/organization or was one of the Consortium/JV partners. Assignments completed by the Bidder's

individual experts working privately or through other firms cannot be claimed as the relevant experience of the Bidder, or that of the Bidder's partners or sub-consultants, but can be claimed by the Experts themselves in their CVs. The Bidder should be prepared to substantiate the claimed experience by presenting copies of relevant documents and references if so requested by UNDP.

Project name & Country of Assignment	Client & Reference Contact Details	Contract Value	Period of activity and status	Types of activities undertaken

Bidders may also attach their own Project Data Sheets with more details for assignments above.

□ Attached are the Statements of Satisfactory Performance from the Top 3 (three) Clients or more.

#### **Financial Standing**

Annual Turnover for the last 3 years	Year Year Year	USD USD USD
Latest Credit Rating (if any), indicate the source		

<b>Financial information</b> (in US\$ equivalent)	Historic information for the last 3 years		
	Year 1	Year 2	Year 3
	Information from Balance Sheet		
Total Assets (TA)			
Total Liabilities (TL)			
Current Assets (CA)			
Current Liabilities (CL)			
	Information from Income Statement		ment
Total / Gross Revenue (TR)			
Profits Before Taxes (PBT)			
Net Profit			
Current Ratio			

□ Attached are copies of the audited financial statements (balance sheets, including all related notes, and income statements) for the years required above complying with the following condition:

- a) Must reflect the financial situation of the Bidder or party to a JV, and not sister or parent companies;
- b) Historic financial statements must be audited by a certified public accountant;
- c) Historic financial statements must correspond to accounting periods already completed and audited. No statements for partial periods shall be accepted.

## Form E: Format of Technical Proposal

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	RfP21/02381		

The Bidder's proposal should be organized to follow this format of Technical Proposal. Where the bidder is presented with a requirement or asked to use a specific approach, the bidder must not only state its acceptance, but also describe how it intends to comply with the requirements. Where a descriptive response is requested, failure to provide the same will be viewed as non-responsive.

#### SECTION 1: Bidder's qualification, capacity and expertise

- 1.1 Brief description of the organization, including the year and country of incorporation, and types of activities undertaken.
- 1.2 General organizational capability which is likely to affect implementation: management structure, financial stability and project financing capacity, project management controls, extent to which any work would be subcontracted (if so, provide details).
- 1.3 Relevance of specialized knowledge and experience on similar engagements done in the region/country.
- 1.4 Quality assurance procedures and risk mitigation measures.
- 1.5 Organization's commitment to sustainability.

#### SECTION 2: Proposed Methodology, Approach and Implementation Plan

This section should demonstrate the bidder's responsiveness to the TOR by identifying the specific components proposed, addressing the requirements, providing a detailed description of the essential performance characteristics proposed and demonstrating how the proposed approach and methodology meets or exceeds the requirements. All important aspects should be addressed in sufficient detail and different components of the project should be adequately weighted relative to one another.

- 2.1 A detailed description of the approach and methodology for how the Bidder will achieve the Terms of Reference of the project, keeping in mind the appropriateness to local conditions and project environment. Details how the different service elements shall be organized, controlled and delivered.
- 2.2 The methodology shall also include details of the Bidder's internal technical and quality assurance review mechanisms.
- 2.3 Explain whether any work would be subcontracted, to whom, how much percentage of the work, the rationale for such, and the roles of the proposed sub-contractors and how everyone will function as a team.
- 2.4 Description of available performance monitoring and evaluation mechanisms and tools; how they shall be adopted and used for a specific requirement.
- 2.5 Implementation plan including a Gantt Chart or Project Schedule indicating the detailed sequence of activities that will be undertaken and their corresponding timing.
- 2.6 Demonstrate how you plan to integrate sustainability measures in the execution of the contract.
- 2.7 Any other comments or information regarding the project approach and methodology that will be adopted.

#### SECTION 2A: Bidder's Comments and Suggestions on the Terms of Reference

Provide comments and suggestions on the Terms of Reference, or additional services that will be rendered beyond the requirements of the TOR, if any.

#### **SECTION 3: Management Structure and Key Personnel**

- 3.1 Describe the overall management approach toward planning and implementing the project. Include an organization chart for the management of the project describing the relationship of key positions and designations. Provide a spreadsheet to show the activities of each personnel and the time allocated for his/her involvement.
- 3.2 Provide CVs for key personnel that will be provided to support the implementation of this project using the format below. CVs should demonstrate qualifications in areas relevant to the Scope of Services.

Name of Personnel	[lpcort]
	[Insert]
Position for this assignment	[Insert]
Nationality	[Insert]
Language proficiency	[Insert]
Education/ Qualifications	[Summarize college/university and other specialized education of personnel member, giving names of schools, dates attended, and degrees/qualifications obtained.]
Quanneations	[Insert]
	[Provide details of professional certifications relevant to the scope of services]
Professional certifications	<ul><li>Name of institution: [Insert]</li><li>Date of certification: [Insert]</li></ul>
Employment Record/ Experience	[List all positions held by personnel (starting with present position, list in reverse order), giving dates, names of employing organization, title of position held and location of employment. For experience in last five years, detail the type of activities performed, degree of responsibilities, location of assignments and any other information or professional experience considered pertinent for this assignment.]
	[Insert]
	[Provide names, addresses, phone and email contact information for two (2) references]
References	Reference 1: [Insert]
	Reference 2: [Insert]

#### Format for CV of Proposed Key Personnel

I, the undersigned, certify that to the best of my knowledge and belief, these data correctly describe my qualifications, my experiences, and other relevant information about myself.

Signature of Personnel

Date (Day/Month/Year)

## Form F: Financial Proposal Submission Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	RfP21/02381		

We, the undersigned, offer to provide the services for Organization to implement the Migration and Development model in up to two communities from the left bank of the Nistru river in accordance with your Request for Proposal No. RfP21/02381 and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal sealed under a separate envelope.

Our attached Financial Proposal is for the sum of [Insert amount in words and figures].

Our Proposal shall be valid and remain binding upon us for the period of time specified in the Bid Data Sheet.

We understand you are not bound to accept any Proposal you receive.

Name:	
Title:	
Date:	
Signature:	
	[Stamp with official stamp of the Bidder]

### Form G: Financial Proposal Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	RfP21/02381		

The Bidder is required to prepare the Financial Proposal following the below format and submit it in an envelope separate from the Technical Proposal as indicated in the Instruction to Bidders. Any Financial information provided in the Technical Proposal shall lead to Bidder's disqualification.

The Financial Proposal should align with the requirements in the Terms of Reference and the Bidder's Technical Proposal.

#### Currency of the proposal: USD

#### Table 1: Summary of Overall Prices

	Amount(s)
Professional Fees (from Table 2)	
Other Costs (from Table 3)	
Total Amount of Financial Proposal	

#### Table 2: Breakdown of Professional Fees \*

Name	Position	Fee Rate	No. of Days/months/ hours	Total Amount	
		A	В	C=A+B	
In-Country					
Home Based					
	Subtotal Professional Fees:				

#### Table 3: Breakdown of Other Costs \*

Description	UOM	Quantity	Unit Price	Total Amount
International flights	Trip			
Subsistence allowance	Day			
Miscellaneous travel expenses	Trip			
Local transportation costs	Lump Sum			
Out-of-Pocket Expenses				
Community projects	Lump Sum	2	40,000 USD	80,000 USD

Other Costs: (please specify)			
	Sub	total Other Costs:	

\* Please, adjust the tables 2 and 3 as per your technical proposal. You may add/delete any budget sub-categories which seam relevant to your technical proposal.

#### Table 4: Breakdown of Price per Deliverable/Activity

	Deliverable/ Activity description	<b>Time</b> (person days)	Professional Fees	Other Costs	Total
1.1	Work Plan and detailed implementation methodology – submitted and approved by the UNDP/MiDL project				
1.2	Coordination of project activities at the local level - facilitated				
	Information session(s) for the long-listed local communities - conducted				
2.1	Note: The list of approximately 15 long listed communities will be elaborated by UNDP/MiDL with the support of the Organization.				
	The concept, agenda and list of participants shall be elaborated by the Organization in coordination with UNDP/MiDL.				
	Call of Proposals among the long-listed localities – conducted				
2.2	Note: The Application Guide and corresponding forms, will be elaborated by the UNDP/MiDL project with the support of the Organization				
	The facilitation process shall include (but is not limited to) the following actions:				
	<ul> <li>Information session(s) for approximately 15 localities;</li> </ul>				
	Provision of on-demand clarifications, receipt and registration of submitted applications.				
2.3	Selection by the UNDP/MiDL project of (up to) two partner communities (based on the Call of Proposals) – facilitated, with the relevant on-the-field communication ensured				
3.1	Partnership with the (up to) two selected localities from the Transnistrian region - established				
3.2	Support to partner localities in identifying and engaging key stakeholders from the local and migrant community – provided				
3.3	Local awareness raising campaign on the establishment of Hometown Associations, targeting the (up to) two partner communities from the Transnistrian region				

	with at least 500 direct beneficiaries -		
3.4	conducted Up to two Hometown Associations / Hometown Initiative Groups – established (one in each partner locality)		
3.5	Assessment of intentions of the emigrants from the partner localities to contribute to community development initiatives – conducted		
26	Capacity building program for the members of the established Hometown Associations / Hometown Initiative Groups – conducted		
3.6	Note: The capacity building programme shall be developed in coordination with the UNDP/MiDL project and shall consists of at least 12 joint training sessions		
3.7	At least six periodic meetings of the HTAs / HIGs from each of the (up to) two partner localities – facilitated and organized		
	Selection by the HTAs / HIGs and local community of priority areas for local development with the engagement of emigrants - facilitated		
4.1	Note: The methodology for the selection of priority areas shall be provided by the UNDP/MiDL project in coordination with local stakeholders. A short list of project initiatives per each of the (up to) two localities shall be developed by the Organization in cooperation with the HTAs / HIGs and submitted for selection to the UNDP/MiDL project. Co-financing by the emigrant and local community of the (up to) two development projects – facilitated		
	Implementation by the HTAs / HIGS of (up to) two community development projects – coordinated and facilitated		
4.3	Note: The community development projects will be co-financed by the Organization in a total amount of up to USD 80,000 (up to USD 40,000 per project). The Organization will ensure the financial and operational management of the complete projects, facilitating the local community's and emigrants' co-financing.		
5.1	Expertise and technical support for the online and offline outreach of the HTAs / HIGs and their interaction with the emigrants originating from the (up to) two partner localities – provided on regular and on-request basis		

5.2	Activities, events and results of the HTAs / HIGs – promoted in an online and offline format	
5.3	Capacity building activities for the members of the HTAs / HIGs in the field of storytelling, online outreach and communication with community members currently established abroad – conducted (at least 3 sessions per partner community).	
5.4	At least 10 fact-based and human-centered inputs for the UNDP/MiDL project's communication portfolio - elaborated	
5.5	Communication and local awareness raising campaign (at the local and regional level) on the local best practices and results of the community development projects - implemented and monitored	
	Final report on the implementation of the assignment – submitted and approved by the UNDP/MiDL project	
6.1	Note: The Final Report shall include, amongst other details, the description of the achieved results, risks and challenges mitigated, disaggregated data on direct and indirect beneficiaries, as well as recommendations for further improvement of the M&D initiatives in the Transnistrian region.	
	Total	