United Nations Development Programme



REQUEST FOR PROPOSAL

EU4MD/ Elaboration and promotion of focal regional 'Portfolio of Investment Opportunities' for Cahul and Ungheni Regions

RFP No.: **21/02384**

Project: **EU4Moldova: Focal regions**

Country: Moldova, Republic of

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Section 1. Letter of Invitation

The United Nations Development Programme (UNDP) hereby invites you to submit a Proposal to this Request for Proposal (RFP) for the above-referenced subject.

This RFP includes the following documents and the General Terms and Conditions of Contract which is inserted in the Bid Data Sheet (BDS):

Section 1: This Letter of Invitation Section 2: Instruction to Bidders Section 3: Bid Data Sheet (BDS) Section 4: Evaluation Criteria Section 5: Terms of Reference

Section 6: Returnable Bidding Forms

- o Form A: Technical Proposal Submission Form
- o Form B: Bidder Information Form
- o Form C: Joint Venture/Consortium/Association Information Form
- o Form D: Qualification Form
- o Form E: Format of Technical Proposal
- o Form F: Financial Proposal Submission Form
- o Form G: Financial Proposal Form

If you are interested in submitting a Proposal in response to this RFP, please prepare your Proposal in accordance with the requirements and procedure as set out in this RFP and submit it by the Deadline for Submission of Proposals set out in Bid Data Sheet.

Please acknowledge receipt of this RFP by sending an email to <u>liliana.caterov@undp.org</u>, indicating whether you intend to submit a Proposal or otherwise. You may also utilize the "Accept Invitation" function in e-Tendering system, where applicable. This will enable you to receive amendments or updates to the RFP. Should you require further clarifications, kindly communicate with the contact person/s identified in the attached Bid Data Sheet as the focal point for queries on this RFP.

UNDP looks forward to receiving your Proposal and thank you in advance for your interest in UNDP procurement opportunities.

Issued by:

Victoria Josan

Name: Victoria JOSAN
Title: Procurement Assistant
Date: **October 29, 2021**

Approved by:

Name: Corina OPREA

Title: Operations Manager Date: **October 29, 2021**

Section 2. Instruction to Bidders

A. GENERAL PROVISIONS		
1. Introduction	1.1	Bidders shall adhere to all the requirements of this RFP, including any amendments in writing by UNDP. This RFP is conducted in accordance with the UNDP Programme and Operations Policies and Procedures (POPP) on Contracts and Procurement which can be accessed at https://popp.undp.org/SitePages/POPPBSUnit.aspx?TermID=254a9f96-b883-476a-8ef8-e81f93a2b38d
	1.2	Any Proposal submitted will be regarded as an offer by the Bidder and does not constitute or imply the acceptance of the Proposal by UNDP. UNDP is under no obligation to award a contract to any Bidder as a result of this RFP.
	1.3	As part of the bid, it is desired that the Bidder registers at the United Nations Global Marketplace (UNGM) website (www.ungm.org). The Bidder may still submit a bid even if not registered with the UNGM. However, if the Bidder is selected for contract award, the Bidder must register on the UNGM prior to contract signature.
2. Fraud & Corruption, Gifts and Hospitality	2.1	UNDP strictly enforces a policy of zero tolerance on proscribed practices, including fraud, corruption, collusion, unethical or unprofessional practices, and obstruction of UNDP vendors and requires all bidders/vendors observe the highest standard of ethics during the procurement process and contract implementation. UNDP's Anti-Fraud Policy can be found at http://www.undp.org/content/undp/en/home/operations/accountability/audit/officeof-audit andinvestigation.html#anti
	2.2	Bidders/vendors shall not offer gifts or hospitality of any kind to UNDP staff members including recreational trips to sporting or cultural events, theme parks or offers of holidays, transportation, or invitations to extravagant lunches or dinners.
	2.3	In pursuance of this policy, UNDP (a) Shall reject a proposal if it determines that the selected bidder has engaged in any corrupt or fraudulent practices in competing for the contract in question; (b) Shall declare a vendor ineligible, either indefinitely or for a stated period of time, to be awarded a contract if at any time it determines that the vendor has engaged in any corrupt or fraudulent practices in competing for, or in executing a UNDP contract.
	2.4	All Bidders must adhere to the UN Supplier Code of Conduct, which may be found at http://www.un.org/depts/ptd/pdf/conduct_english.pdf
3. Eligibility	3.1	A vendor should not be suspended, debarred, or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization. Vendors are therefore required to disclose to UNDP whether they are subject to any sanction or temporary suspension imposed by these organizations.
	3.2	It is the Bidder's responsibility to ensure that its employees, joint venture members, sub-contractors, service providers, suppliers and/or their employees

		meet the eligibility requirements as established by UNDP.
4. Conflict of Interests	4.1	Bidders must strictly avoid conflicts with other assignments or their own interests, and act without consideration for future work. Bidders found to havea conflict of interest shall be disqualified. Without limitation on the generality of the above, Bidders, and any of their affiliates, shall be considered to have a conflict of interest with one or more parties in this solicitation process, if they:
	4.2	 a) Are or have been associated in the past, with a firm or any of its affiliates which have been engaged by UNDP to provide services for the preparation of the design, specifications, Terms of Reference, cost analysis/estimation, and other documents to be used for the procurement of the goods and services in this selection process; b) Were involved in the preparation and/or design of the programme/project related to the services requested under this RFP; or c) Are found to be in conflict for any other reason, as may be established by, or at the discretion of UNDP. In the event of any uncertainty in the interpretation of a potential conflict of interest, Bidders must disclose to UNDP, and seek UNDP's confirmation on whether or not such a conflict exists.
	4.3	Similarly, the Bidders must disclose in their proposal their knowledge of the following:
		 a) If the owners, part-owners, officers, directors, controlling shareholders, of the bidding entity or key personnel are family members of UNDP staff involved in the procurement functions and/or the Government of the country or any Implementing Partner receiving services under this RFP; and b) All other circumstances that could potentially lead to actual or perceived conflict of interest, collusion or unfair competition practices.
		Failure to disclose such an information may result in the rejection of the proposal or proposals affected by the non-disclosure.
	4.4	The eligibility of Bidders that are wholly or partly owned by the Government shall be subject to UNDP's further evaluation and review of various factors such as being registered, operated and managed as an independent business entity, the extent of Government ownership/share, receipt of subsidies, mandate andaccess to information in relation to this RFP, among others. Conditions that maylead to undue advantage against other Bidders may result in the eventual rejection of the Proposal.
B. PREPARATION C	OF PRO	DPOSALS CONTRACTOR OF THE PROPERTY OF THE PROP
5. General Consideratio ns	5.1	In preparing the Proposal, the Bidder is expected to examine the RFP in detail. Material deficiencies in providing the information requested in the RFP may result in rejection of the Proposal.
	5.2	The Bidder will not be permitted to take advantage of any errors or omissions in the RFP. Should such errors or omissions be discovered, the Bidder must notify the UNDP
6. Cost of Preparationof Proposal	6.1 T	he Bidder shall bear any and all costs related to the preparation and/orsubmission of the Proposal, regardless of whether its Proposal was selected or not. UNDP shall not be responsible or liable for those costs, regardless of the conduct or outcome of the procurement process.

7. Language	7.1 The Proposal, as well as any and all related correspondence exchanged by the Bidder and UNDP, shall be written in the language (s) specified in the BDS.
8. Documents Comprising the Proposal	8.1 The Proposal shall comprise of the following documents: a) Documents Establishing the Eligibility and Qualifications of the Bidder; b) Technical Proposal; c) Financial Proposal; d) Proposal Security, if required by BDS; e) Any attachments and/or appendices to the Proposal.
9. Documents Establishing the Eligibility and Qualifications of the Bidder	9.1 The Bidder shall furnish documentary evidence of its status as an eligible and qualified vendor, using the Forms provided under Section 6 and providing documents required in those forms. In order to award a contract to a Bidder, its qualifications must be documented to UNDP's satisfaction.
10.Technical Proposal Format	10.1 The Bidder is required to submit a Technical Proposal using the Standard Forms and templates provided in Section 6 of the RFP.
and Content	10.2 The Technical Proposal shall not include any price or financial information. A Technical Proposal containing material financial information may be declared non-responsive.
	10.3 Samples of items, when required as per Section 5, shall be provided within the time specified and unless otherwise specified by UNDP, and at no expense to UNDP
	10.4 When applicable and required as per Section 5, the Bidder shall describe the necessary training programme available for the maintenance and operation of the services and/or equipment offered as well as the cost to the UNDP. Unless otherwise specified, such training as well as training materials shall be provided in the language of the Bid as specified in the BDS.
11.Financial Proposals	11.1 The Financial Proposal shall be prepared using the Standard Form provided in Section 6 of the RFP. It shall list all major cost components associated with the services, and the detailed breakdown of such costs.
	11.2 Any output and activities described in the Technical Proposal but not priced in the Financial Proposal, shall be assumed to be included in the prices of other activities or items, as well as in the final total price.
	11.3 Prices and other financial information must not be disclosed in any other place except in the financial proposal.
12.Proposal Security	12.1 A Proposal Security, if required by BDS, shall be provided in the amount and form indicated in the BDS. The Proposal Security shall be valid up to thirty (30) days after the final date of validity of the Proposal.
	12.2 The Proposal Security shall be included along with the Technical Proposal. If Proposal Security is required by the RFP but is not found along with the Technical Proposal, the Proposal shall be rejected.
	12.3 If the Proposal Security amount or its validity period is found to be less than what is required by UNDP, UNDP shall reject the Proposal.

	In the event an electronic submission is allowed in the BDS, Bidders shall include a copy of the Bid Security in their proposal and the original of the Proposal Security must be sent via courier or hand delivery as per the instructions in BDS.
	The Proposal Security may be forfeited by UNDP, and the Proposal rejected, in the event of any one or combination, of the following conditions:
	 a) If the Bidder withdraws its offer during the period of the Proposal Validity specified in the BDS, or; b) In the event that the successful Bidder fails: to sign the Contract after UNDP has issued an award; or
	to furnish the Performance Security, insurances, or other documents that UNDP may require as a condition precedent to the effectivity of the contract that may be awarded to the Bidder.
13. Currencies	All prices shall be quoted in the currency or currencies indicated in the BDS. Where Proposals are quoted in different currencies, for the purposes of comparison of all Proposals:
	a) UNDP will convert the currency quoted in the Proposal into the UNDP preferred currency, in accordance with the prevailing UN operational rate of exchange on the last day of submission of Proposals; and
	b) In the event that UNDP selects a proposal for award that is quoted in a currency different from the preferred currency in the BDS, UNDP shall reserve the right to award the contract in the currency of UNDP's preference, using the conversion method specified above.
14. Joint Venture, Consortium or Association	If the Bidder is a group of legal entities that will form or have formed a Joint Venture (JV), Consortium or Association for the Proposal, they shall confirm in their Proposal that: (i) they have designated one party to act as a lead entity, duly vested with authority to legally bind the members of the JV, Consortium or Association jointly and severally, which shall be evidenced by a duly notarized Agreement among the legal entities, and submitted with the Proposal; and (ii) if they are awarded the contract, the contract shall be entered into, by andbetween UNDP and the designated lead entity, who shall be acting for and on behalf of all the member entities comprising the joint venture.
	After the Deadline for Submission of Proposal, the lead entity identified to represent the JV, Consortium or Association shall not be altered without the prior written consent of UNDP.
	The lead entity and the member entities of the JV, Consortium or Association shall abide by the provisions of Clause 9 herein in respect of submitting only one proposal.
	The description of the organization of the JV, Consortium or Association must clearly define the expected role of each of the entity in the joint venture in delivering the requirements of the RFP, both in the Proposal and the JV, Consortium or Association Agreement. All entities that comprise the JV, Consortium or Association shall be subject to the eligibility and qualification assessment by UNDP.
	A JV, Consortium or Association in presenting its track record and experience should clearly differentiate between:

		a) Those that were undertaken together by the JV, Consortium or Association; and
		b) Those that were undertaken by the individual entities of the JV, Consortium or Association.
	14.6	Previous contracts completed by individual experts working privately but who are permanently or were temporarily associated with any of the member firms cannot be claimed as the experience of the JV, Consortium or Association or those of its members, but should only be claimed by the individual experts themselves in their presentation of their individual credentials.
	14.7	JV, Consortium or Associations are encouraged for high value, multi-sectoral requirements when the spectrum of expertise and resources required may not be available within one firm.
15.Only One Proposal	15.1	The Bidder (including the individual members of any Joint Venture) shall submit only one Proposal, either in its own name or as part of a Joint Venture.
		 Proposals submitted by two (2) or more Bidders shall all be rejected if they are found to have any of the following: a) they have at least one controlling partner, director or shareholder in common; or b) any one of them receive or have received any direct or indirect subsidy from the other/s; or c) they have the same legal representative for purposes of this RFP; or d) they have a relationship with each other, directly or through common third parties, that puts them in a position to have access to information about, or influence on the Proposal of, another Bidder regarding this RFP process; e) they are subcontractors to each other's Proposal, or a subcontractor to one Proposal also submits another Proposal under its name as lead Bidder; or f) some key personnel proposed to be in the team of one Bidder participates in more than one Proposal received for this RFP process. This condition relating to the personnel, does not apply to subcontractors being included in more than one Proposal.
16. Proposal Validity Period	16.1	Proposals shall remain valid for the period specified in the BDS, commencing on the Deadline for Submission of Proposals. A Proposal valid for a shorter period may be rejected by UNDP and rendered non-responsive.
	16.2	During the Proposal validity period, the Bidder shall maintain its original Proposal without any change, including the availability of the Key Personnel, the proposed rates and the total price.
17.Extension of ProposalValidity Period	17.1	In exceptional circumstances, prior to the expiration of the proposal validity period, UNDP may request Bidders to extend the period of validity of their Proposals. The request and the responses shall be made in writing, and shall be considered integral to the Proposal.
	17.2	If the Bidder agrees to extend the validity of its Proposal, it shall be done without any change in the original Proposal.
	17.3	The Bidder has the right to refuse to extend the validity of its Proposal, and in which case, such Proposal will not be further evaluated.

18.Clarification of Proposal	18.1 Bidders may request clarifications on any of the RFP documents no later than the date indicated in the BDS. Any request for clarification must be sent in writing in the manner indicated in the BDS. If inquiries are sent other than specified channel, even if they are sent to a UNDP staff member, UNDP shall have no obligation to respond or confirm that the query was officially received.
	18.2 UNDP will provide the responses to clarifications through the method specified in the BDS.
	18.3 UNDP shall endeavor to provide responses to clarifications in an expeditious manner, but any delay in such response shall not cause an obligation on the part of UNDP to extend the submission date of the Proposals, unless UNDP deems that such an extension is justified and necessary.
19. Amendment of Proposals	19.1 At any time prior to the deadline of Proposal submission, UNDP may for any reason, such as in response to a clarification requested by a Bidder, modify the RFP in the form of an amendment to the RFP. Amendments will be made available to all prospective bidders.
	19.2 If the amendment is substantial, UNDP may extend the Deadline for submission of proposal to give the Bidders reasonable time to incorporate the amendment into their Proposals.
20.Alternative Proposals	20.1 Unless otherwise specified in the BDS, alternative proposals shall not be considered. If submission of alternative proposal is allowed by BDS, a Bidder may submit an alternative proposal, but only if it also submits a proposal conforming to the RFP requirements. UNDP shall only consider the alternative proposal offered by the Bidder whose conforming proposal ranked the highest as per the specified evaluation method. Where the conditions for its acceptance are met, or justifications are clearly established, UNDP reserves the right to award a contract based on an alternative proposal.
	20.2 If multiple/alternative proposals are being submitted, they must be clearly marked as "Main Proposal" and "Alternative Proposal"
21.Pre-Bid Conference	21.1 When appropriate, a Bidder's conference will be conducted at the date, time and location specified in the BDS. All Bidders are encouraged to attend. Non-attendance, however, shall not result in disqualification of an interested Bidder. Minutes of the Bidder's conference will be disseminated on the procurement website and shared by email or on the e-Tendering platform as specified in the BDS. No verbal statement made during the conference shall modify the terms and conditions of the RFP, unless specifically incorporated in the Minutes of the Bidder's Conference or issued/posted as an amendment to RFP.
C. SUBMISSION AN	ID OPENING OF PROPOSALS

22.Submission 22.1 The Bidder shall submit a duly signed and complete Proposal comprising the documents and forms in accordance with the requirements in the BDS. The submission shall be in the manner specified in the BDS. 22.2 The Proposal shall be signed by the Bidder or person(s) duly authorized to commit the Bidder. The authorization shall be communicated through a document evidencing such authorization issued by the legal representative of the bidding entity, or a Power of Attorney, accompanying the Proposal. 22.3 Bidders must be aware that the mere act of submission of a Proposal, in and of itself, implies that the Bidder fully accepts the UNDP General Contract Terms and Conditions. Hard copy (manual) 22.4 Hard copy (manual) submission by courier or hand delivery allowed or specified in the BDS shall be governed as follows: submission a) The signed Proposal shall be marked "Original", and its copies marked "Copy" as appropriate. The number of copies is indicated in the BDS. All copies shall be made from the signed original only. If there are discrepancies between the original and the copies, the original shall prevail. b) The Technical Proposal and the Financial Proposal envelopes MUST BE COMPLETELY SEPARATE and each of them must be submitted sealed individually and clearly marked on the outside as either "TECHNICAL PROPOSAL" or "FINANCIAL PROPOSAL", as appropriate. Each envelope SHALL clearly indicate the name of the Bidder. The outer envelopes shall: i. Bear the name and address of the bidder: ii. Be addressed to UNDP as specified in the BDS iii. Bear a warning that states "Not to be opened before the time and date for proposal opening" as specified in the BDS. If the envelopes and packages with the Proposal are not sealed and marked as required, UNDP shall assume no responsibility for the misplacement, loss, or premature opening of the Proposal. 22.5 Email submission, if allowed or specified in the BDS, shall be governed as follows: **Email Submission** a) Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS; b) The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE. The financial proposal shall be encrypted with different passwords and clearly labelled. The files must be sent to the dedicated email address specified in the BDS. c) The password for opening the Financial Proposal should be provided only upon request of UNDP. UNDP will request password only from bidders whose Technical Proposal has been found to be technically responsive. Failure to provide correct password may result in the proposal being rejected. 22.6 Electronic submission through eTendering, if allowed or specified in the BDS, shall be governed as follows: eTendering submission

	 Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS;
	b) The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE and each of them must be uploaded individually and clearly labelled.
	d) The Financial Proposal file must be encrypted with a password so that it cannot be opened nor viewed until the password is provided. The password for opening the Financial Proposal should be provided only upon request of UNDP. UNDP will request password only from bidders whose technical proposal has been found to be technically responsive. Failure to provide the correct password may result in the proposal being rejected.
	c) Documents which are required to be in original form (e.g. Bid Security, etc.) must be sent via courier or hand delivery as per the instructions in BDS.
	d) Detailed instructions on how to submit, modify or cancel a bid in the eTendering system are provided in the eTendering system Bidder User Guide and Instructional videos available on this link: http://www.undp.org/content/undp/en/home/operations/procurement/business/procurement-notices/resources/
23.Deadline for Submission of Proposals and	23.1 Complete Proposals must be received by UNDP in the manner, and no later than the date and time, specified in the BDS. UNDP shall only recognize the date and time that the bid was received by UNDP
LateProposals	23.2 UNDP shall not consider any Proposal that is submitted after the deadline for the submission of Proposals.
24.Withdrawal, Substitution,	24.1 A Bidder may withdraw, substitute or modify its Proposal after it has been submitted at any time prior to the deadline for submission.
and Modification of Proposals	24.2 Manual and Email submissions: A bidder may withdraw, substitute or modify its Proposal by sending a written notice to UNDP, duly signed by an authorized representative, and shall include a copy of the authorization (or a Power of Attorney). The corresponding substitution or modification of the Proposal, if any, must accompany the respective written notice. All notices must be submitted in the same manner as specified for submission of proposals, by clearly marking them as "WITHDRAWAL" "SUBSTITUTION," or "MODIFICATION"
	24.3 eTendering: A Bidder may withdraw, substitute or modify its Proposal by Canceling, Editing, and re-submitting the proposal directly in the system. It is the responsibility of the Bidder to properly follow the system instructions, duly edit and submit a substitution or modification of the Proposal as needed. Detailed instructions on how to cancel or modify a Proposal directly in the system are provided in Bidder User Guide and Instructional videos.
	24.4 Proposals requested to be withdrawn shall be returned unopened to the Bidders (only for manual submissions), except if the bid is withdrawn after the bid has been opened
25.Proposal Opening	25.1 There is no public bid opening for RFPs. UNDP shall open the Proposals in the presence of an ad-hoc committee formed by UNDP, consisting of at least two (2) members. In the case of e-Tendering submission, bidders will receive an automatic notification once their proposal is opened.

D. EVALUATION OF	PROPOSALS
26.Confidentiality	26.1 Information relating to the examination, evaluation, and comparison of Proposals, and the recommendation of contract award, shall not be disclosed to Bidders or any other persons not officially concerned with such process, even after publication of the contract award.
	26.2 Any effort by a Bidder or anyone on behalf of the Bidder to influence UNDP in the examination, evaluation and comparison of the Proposals or contract award decisions may, at UNDP's decision, result in the rejection of its Proposal and may be subject to the application of prevailing UNDP's vendor sanctions procedures.
27.Evaluation of Proposals	27.1 The Bidder is not permitted to alter or modify its Proposal in any way after the proposal submission deadline except as permitted under Clause 24 of this RFP. UNDP will conduct the evaluation solely on the basis of the submitted Technical and Financial Proposals.
	 Evaluation of proposals is made of the following steps: a) Preliminary Examination b) Minimum Eligibility and Qualification (if pre-qualification is not done) c) Evaluation of Technical Proposals d) Evaluation of Financial Proposals
28.Preliminary Examination	28.1 UNDP shall examine the Proposals to determine whether they are complete with respect to minimum documentary requirements, whether the documents have been properly signed, and whether the Proposals are generally in order, among other indicators that may be used at this stage. UNDP reserves the right to reject any Proposal at this stage.
29.Evaluation of Eligibility and	29.1 Eligibility and Qualification of the Bidder will be evaluated against the Minimum Eligibility/Qualification requirements specified in the Section 4 (Evaluation Criteria).
Qualification	 29.2 In general terms, vendors that meet the following criteria may be considered qualified: a) They are not included in the UN Security Council 1267/1989 Committee's list of terrorists and terrorist financiers, and in UNDP's ineligible vendors'
	list; b) They have a good financial standing and have access to adequate financial resources to perform the contract and all existing commercial commitments,
	 They have the necessary similar experience, technical expertise, production capacity where applicable, quality certifications, quality assurance procedures and other resources applicable to the provision of the services required;
	 d) They are able to comply fully with UNDP General Terms and Conditions of Contract; e) They do not have a consistent history of court/arbitral award decisions against the Bidder; and f) They have a record of timely and satisfactory performance with their clients.
30.Evaluation of Technical and Financial Proposals	30.1 The evaluation team shall review and evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference and other RFP documents, applying the evaluation criteria, sub-criteria, and point system

specified in the Section 4 (Evaluation Criteria). A Proposal shall be rendered non-responsive at the technical evaluation stage if it fails to achieve the minimum technical score indicated in the BDS. When necessary and if stated in the BDS, UNDP may invite technically responsive bidders for a presentation related to their technical proposals. The conditions for the presentation shall be provided in the bid document where required.

- 30.2 In the second stage, only the Financial Proposals of those Bidders who achieve the minimum technical score will be opened for evaluation. The Financial Proposals corresponding to Technical Proposals that were rendered non-responsive shall remain unopened, and, in the case of manual submission, be returned to the Bidder unopened. For emailed Proposals and e-tendering submissions, UNDP will not request for the password of the Financial Proposals of bidders whose Technical Proposal were found not responsive.
- 30.3 The evaluation method that applies for this RFP shall be as indicated in the BDS, which may be either of two (2) possible methods, as follows: (a) the lowest priced method which selects the lowest evaluated financial proposal of the technically responsive Bidders; or (b) the combined scoring method which will be based on a combination of the technical and financial score.
- 30.4 When the BDS specifies a combined scoring method, the formula for the rating of the Proposals will be as follows:

Rating the Technical Proposal (TP):

TP Rating = (Total Score Obtained by the Offer / Max. Obtainable Score for TP) x 100

Rating the Financial Proposal (FP):

FP Rating = (Lowest Priced Offer / Price of the Offer Being Reviewed) x 100

Total Combined Score:

Combined Score = (TP Rating) x (Weight of TP, e.g. 60%) + (FP Rating) x (Weight of FP, e.g., 40%)

31. Due Diligence

- 31.1 UNDP reserves the right to undertake a due diligence exercise, also called post qualification, aimed at determining to its satisfaction, the validity of the information provided by the Bidder. Such exercise shall be fully documented and may include, but need not be limited to, all or any combination of the following:
 - a) Verification of accuracy, correctness and authenticity of information provided by the Bidder;
 - b) Validation of extent of compliance to the RFP requirements and evaluation criteria based on what has so far been found by the evaluation team;
 - c) Inquiry and reference checking with Government entities with jurisdiction on the Bidder, or with previous clients, or any other entity that may have done business with the Bidder;
 - d) Inquiry and reference checking with previous clients on the performance on on-going or contracts completed, including physical inspections of previous works, as necessary;
 - e) Physical inspection of the Bidder's offices, branches or other places where business transpires, with or without notice to the Bidder;
 - f) Other means that UNDP may deem appropriate, at any stage within the selection process, prior to awarding the contract.

32.Clarification 32.1 To assist in the examination, evaluation and comparison of Proposals, UNDP may, at its discretion, ask any Bidder for a clarification of its Proposal. ofProposals 32.2 UNDP's request for clarification and the response shall be in writing and no change in the prices or substance of the Proposal shall be sought, offered, or permitted, except to provide clarification, and confirm the correction of any arithmetic errors discovered by UNDP in the evaluation of the Proposals, in accordance with RFP. 32.3 Any unsolicited clarification submitted by a Bidder in respect to its Proposal, which is not a response to a request by UNDP, shall not be considered during the review and evaluation of the Proposals. 33.Responsiveness 33.1 UNDP's determination of a Proposal's responsiveness will be based on the contents of the Proposal itself. A substantially responsive Proposal is one that ofProposal conforms to all the terms, conditions, TOR and other requirements of the RFP without material deviation, reservation, or omission. 33.2 If a Proposal is not substantially responsive, it shall be rejected by UNDP and may not subsequently be made responsive by the Bidder by correction of the material deviation, reservation, or omission. 34. Nonconformities, 34.1 Provided that a Proposal is substantially responsive, UNDP may waive any nonconformities or omissions in the Proposal that, in the opinion of UNDP, do not **Reparable Errors** constitute a material deviation. andOmissions 34.2 UNDP may request the Bidder to submit the necessary information or documentation, within a reasonable period of time, to rectify nonmaterial nonconformities or omissions in the Proposal related to documentation requirements. Such omission shall not be related to any aspect of the price of the Proposal. Failure of the Bidder to comply with the request may result in the rejection of its Proposal. 34.3 For Financial Proposal that has been opened, UNDP shall check and correct arithmetical errors as follows: a) if there is a discrepancy between the unit price and the line item total that is obtained by multiplying the unit price by the quantity, the unit price shall prevail and the line item total shall be corrected, unless in the opinion of UNDP there is an obvious misplacement of the decimal point in the unit price; in which case the line item total as quoted shall govern and the unit price shall be corrected; b) if there is an error in a total corresponding to the addition or subtraction of subtotals, the subtotals shall prevail and the total shall be corrected; and c) if there is a discrepancy between words and figures, the amount in words shall prevail, unless the amount expressed in words is related to an arithmetic error, in which case the amount in figures shall prevail. 34.4 If the Bidder does not accept the correction of errors made by UNDP, its Proposal shall be rejected. E. AWARD OF CONTRACT 35. Right to Accept, 35.1 UNDP reserves the right to accept or reject any Proposal, to render any or all of

Reject, Any or All Proposals	the Proposals as non-responsive, and to reject all Proposals at any time prior to award of contract, without incurring any liability, or obligation to inform the affected Bidder(s) of the grounds for UNDP's action. UNDP shall not be obliged to award the contract to the lowest priced offer.
36.Award Criteria	36.1 Prior to expiration of the proposal validity, UNDP shall award the contract to the qualified Bidder based on the award criteria indicated in the BDS.
37.Debriefing	37.1 In the event that a Bidder is unsuccessful, the Bidder may request a debriefing from UNDP. The purpose of the debriefing is to discuss the strengths and weaknesses of the Bidder's submission, in order to assist the Bidder in improving its future proposals for UNDP procurement opportunities. The content of other proposals and how they compare to the Bidder's submission shall not be discussed.
38.Right to Vary Requirements at the Time of Award	38.1 At the time of award of Contract, UNDP reserves the right to vary the quantity of services and/or goods, by up to a maximum twenty-five per cent (25%) of the total offer, without any change in the unit price or other terms and conditions.
39.Contract Signature	39.1 Within fifteen (15) days from the date of receipt of the Contract, the successful Bidder shall sign and date the Contract and return it to UNDP. Failure to do so may constitute sufficient grounds for the annulment of the award, and forfeiture of the Proposal Security, if any, and on which event, UNDP may award the Contract to the Second Ranked Bidder or call for new Proposals.
40.Contract Type and General Terms and Conditions	40.1 The types of Contract to be signed and the applicable UNDP Contract General Terms and Conditions, as specified in BDS, can be accessed at http://www.undp.org/content/undp/en/home/procurement/business/how-we-buy.html
41.Performance Security	41.1 40.1 A performance security, if required in BDS, shall be provided in the amount specified in BDS and form available at
42.Bank Guarantee forAdvanced Payment	42.1 Except when the interests of UNDP so require, it is UNDP's preference to make no advance payment(s) (i.e., payments without having received any outputs). If an advance payment is allowed as per BDS, and exceeds 20% of the total contract price, or USD 30,000, whichever is less, the Bidder shall submit a Bank Guarantee in the full amount of the advance payment in the form available at

44.Payment Provisions	44.1 Payment will be made only upon UNDP's acceptance of the work performed. The terms of payment shall be within thirty (30) days, after receipt of invoice and certification of acceptance of work issued by the proper authority in UNDP with direct supervision of the Contractor. Payment will be effected by bank transfer in the currency of contract.
45.Vendor Protest	45.1 UNDP's vendor protest procedure provides an opportunity for appeal to those persons or firms not awarded a contract through a competitive procurement process. In the event that a Bidder believes that it was not treated fairly, the following link provides further details regarding UNDP vendor protest procedures: http://www.undp.org/content/undp/en/home/procurement/business/pr otest-and-sanctions.html
46.Other Provisions	 46.1 In the event that the Bidder offers a lower price to the host Government (e.g. General Services Administration (GSA) of the federal government of the United States of America) for similar services, UNDP shall be entitled to same lower price. The UNDP General Terms and Conditions shall have precedence. 46.2 UNDP is entitled to receive the same pricing offered by the same Contractor in contracts with the United Nations and/or its Agencies. The UNDP General Terms and Conditions shall have precedence.
	46.3 The United Nations has established restrictions on employment of (former) UN staff who have been involved in the procurement process as per bulletin ST/SGB/2006/15 http://www.un.org/en/ga/search/view doc.asp?symbol=ST/SGB/2006/15&referer

Section 3. Bid Data Sheet

The following data for the services to be procured shall complement, supplement, or amend the provisions in the Request for Proposals. In the case of a conflict between the Instructions to Bidders, the Data Sheet, and other annexes or references attached to the Data Sheet, the provisions in the Data Sheet shall prevail.

BDS No.	Ref. to Section.2	Data	Specific Instructions / Requirements
1	7	Language of the Proposal	English
2		Submitting Proposals for Parts or sub-parts of the TOR (partial bids)	Not Allowed
3	20	Alternative Proposals	Shall not be considered
4	21	Pre-proposal conference	Will not be conducted
5	10	Proposal Validity Period	90 days
6	14	Bid Security	Not Required
7	41	Advanced Payment upon signing of contract	Not Allowed
8	42	Liquidated Damages	Will be imposed as follows: Percentage of contract price per week of delay: 1% Max. 10% deduction, after which UNDP may terminate the contract.
9	40	Performance Security	Not Required
10	18	Currency of Proposal	United States Dollar
11	31	Deadline for submitting requests for clarifications/ questions	3 days before the submission deadline
12	31	Contact Details for submitting clarifications/questions	Focal Person in UNDP: Victoria Josan at victoria.josan@undp.org Address: #104, Sciusev Street, Chisinau

13	18, 19 and 21	Manner of Disseminating Supplemental Information to the RFP and responses/clarifications to queries	Posted directly to eTendering
14	23	Deadline for Submission	22 November 2021, 15:00, EET (Eastern European Time, GMT+3) If any doubt exists as to the time zone in which the quotation should be submitted, refer to http://www.timeanddate.com/worldclock/.
15	22	Allowable Manner of Submitting Proposals	⊠ e-Tendering
16	22	Proposal Submission Address	https://etendering.partneragencies.org BU Code MDA10 and Event ID number 0000010801
17	22	Electronic submission (eTendering) requirements	 Format: PDF files preferably File names must be maximum 60 characters long and must not contain any letter or special character other than from Latin alphabet/keyboard. All files must be free of viruses and not corrupted. Password for financial proposal must not be provided to UNDP until requested by UNDP.
18	27 36	Evaluation Method for the Award of Contract	Combined Scoring Method, using the 60%-40% distribution for technical and financial proposals respectively The minimum technical score required to pass is 70%.
19		Expected date for commencement of Contract	December 06, 2021
20		Maximum expected duration of contract	8 months
21	35	UNDP will award the contract to:	One Proposer Only
22	39	Type of Contract	Contract for Services for UNDP http://www.undp.org/content/undp/en/home/procurement/busin_ess/how-we-buy.html
23	39	UNDP Contract Terms and Conditions that will apply	UNDP General Terms and Conditions for Professional Services http://www.undp.org/content/undp/en/home/procurement/business/ http://www.undp.org/content/undp/en/home/procurement/business/ http://www.undp.org/content/undp/en/home/procurement/business/ http://www.undp.org/content/undp/en/home/procurement/business/ http://www.undp.org/content/undp/en/home/procurement/business/ http://www.undp.org/content/undp/en/home/procurement/business/">http://www.undp.org/content/undp/en/home/procurement/business/ http://www.undp.org/

Section 4. Evaluation Criteria

Preliminary Examination Criteria

Proposals will be examined to determine whether they are complete and submitted in accordance with RFP requirements as per below criteria on a Yes/No basis:

- Appropriate signatures
- Power of Attorney
- Minimum documents provided
- Technical and Financial Proposals submitted separately
- Bid Validity
- Bid Security submitted as per RFP requirements with compliant validity period

Minimum Eligibility and Qualification Criteria

Eligibility and Qualification will be evaluated on Pass/Fail basis.

If the Proposal is submitted as a Joint Venture/Consortium/Association, each member should meet minimum criteria, unless otherwise specified in the criterion.

Subject	Criteria	Document Submission requirement
ELIGIBILITY		
Legal Status	Vendor is a legally registered entity.	Form B: Bidder Information Form
Eligibility	Vendor is not suspended, nor debarred, nor otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization in accordance with ITB clause 3.	Form A: Technical Proposal Submission Form
Conflict of Interest	No conflicts of interest in accordance with ITB clause 4.	Form A: Technical Proposal Submission Form
Bankruptcy	Not declared bankruptcy, not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against the vendor that could impair its operations in the foreseeable future.	Form A: Technical Proposal Submission Form
QUALIFICATION		
History of Non- Performing Contracts ¹	Non-performance of a contract did not occur as a result of contractor default for the last 3 years.	Form D: Qualification Form

¹ Non-performance, as decided by UNDP, shall include all contracts where (a) non-performance was not challenged by the contractor, including through referral to the dispute resolution mechanism under the respective contract, and (b) contracts that were so challenged but fully settled against the contractor. Non-performance shall not include contracts where Employers decision was overruled by the dispute resolution mechanism. Non-performance must be based on all information on fully settled disputes or

No consistent history of court/arbitral award decisions against the Bidder for the last 5 years.	Form D: Qualification Form
Minimum 3 years of experience in local economic development (For JV/Consortium/Association, the Lead partner should meet requirement).	Form D: Qualification Form
 The minimum personnel mandatory for the implementation of the contract: 1 (one) TEAM Leader, 1 (one) National consultant for Ungheni Region responsible for Local Economic Development, 1 (one) National consultant for Cahul Region responsible for Local Economic Development, 1 (one) International Attraction Investment Consultant 	Attach required documents to Form B: Bidder Information Form
Minimum average annual turnover of USD 50,000 for the last 3 years. (For JV/Consortium/Association, all the parties cumulatively should meet requirement).	Form D: Qualification Form
Bidder must demonstrate the current soundness of its financial standing and indicate its prospective long-term profitability. (For JV/Consortium/Association, the Lead Partner should	Form D: Qualification Form
	against the Bidder for the last 5 years. Minimum 3 years of experience in local economic development (For JV/Consortium/Association, the Lead partner should meet requirement). The minimum personnel mandatory for the implementation of the contract: • 1 (one) TEAM Leader, • 1 (one) National consultant for Ungheni Region responsible for Local Economic Development, • 1 (one) National consultant for Cahul Region responsible for Local Economic Development, • 1 (one) International Attraction Investment Consultant Minimum average annual turnover of USD 50,000 for the last 3 years. (For JV/Consortium/Association, all the parties cumulatively should meet requirement). Bidder must demonstrate the current soundness of its financial standing and indicate its prospective long-term profitability.

IT

litigation, i.e. dispute or litigation that has been resolved in accordance with the dispute resolution mechanism under the respective contract and where all appeal instances available to the Bidder have been exhausted.

Technical Evaluation Criteria

Summ	Summary of Technical Proposal Evaluation Forms		
1.	Bidder's qualification, capacity and experience	200	
2.	Proposed Methodology, Approach and Implementation Plan	200	
3.	Management Structure and Key Personnel	500	
	TOTAL	900	

Section 1. Bidder's qualification, capacity and experience		
1.1	Reputation of Organization and Staff Credibility / Reliability / Industry Standing	30
1.2	 General Organizational Capability which is likely to affect implementation: 5 years of experience in local economic development and working with the relevant multi-stakeholder economic environment in Moldova (less than 5 years – 0 pts, 5 years – 30 pts, 5 years – 5 pts for each additional year up to max. 70 pts) 	70
1.3	 Relevance of: Experience in facilitating cooperation between private sector and Public Authorities (Central, Local), Public Institutions/Agencies in Moldova, in identification of direct local and foreign investment opportunities, Public Private Partnership initiatives. (less than 2 partnership initiatives – 0 pts, 2 partnership initiatives - 40 pts, >2 partnership initiatives – 10 pts for each additional project up to max. 80 pts). Detailed description of previously facilitated Public Private Partnership initiatives must be described in the Company Profile indicating project, year, other details as may be relevant. Work for UNDP/UN Agencies/donor funded/EU projects (no experience - 0 pts,yes – 20 pts). 	100
	Total Section 1	200

Section 2. Proposed Methodology, Approach and Implementation Plan	Points obtainable
 Does Methodology and Approach meet the ToR requirements? • full understanding of the assignment. The proposed approach and methodology fully demonstrate responsiveness to the ToR – 51 to 70 pts • satisfactory understanding of the assignment. The proposed approach and methodolog correspond to the TOR but require some adjustments to properly address all the tasks – 21 to 50 pts • limited understanding of the assignment. The proposed approach and methodology don't correspond to the TOR and require major adjustments to properly address the task – 0 to 20 pts 	

2.2	Does the Implementation Plan meet the ToR requirements, is it logical and in line with the expectations? (detailed and logical description - 31 to 50 pts; limited description which requires improvements – 11 to 30 pts, no description or somehow touched upon – 0 to 10 pts)	50
2.3	Does the Methodology and Approach include participatory approach? • participatory approach is aligned to the ToR requirements; description of steps is well detailed – 31 to 50 pts • participatory approach is satisfactorily addressed, providing some details; description of steps is described without providing many details and may be improved – 11 to 30 pts • participatory approach is not addressed at all or somehow touched upon; description of steps is not described – 0 to 10 pts	50
2.4	Does the proposal contain a qualitative risk assessment and appropriate mitigation measures? • the risk assessment and proposed mitigation measures are appropriate to the task, logical and correspond with the proposed methodology – 21 to 30 pts • the risk assessment and proposed mitigation measures is inconsistent and require some adjustments to properly address all the tasks – 11 to 20 pts • the risk assessment and proposed mitigation measures is weak – 0 to 10 pts	30
	Total Section 2	200

Sectio	n 3. Management Structure and Key Personnel		oints inable
3.1	1 (one) TEAM Leader		
	Advanced University degree (Masters) in Economics/Management and Business Administration (whichever 5 pts). PhD is an asset (10 pts.)	10	
	At least 7 years of experience in managing projects related to economic analyses, business administration, investment attraction or similar to this assignment contracts in terms of works and scope. (less than 7 years – 0 pts, 7 years - 30 pts, each additional year – 2 pts, up to 40 pts)	40	110
	Minimum 5 years of experience in the fields related to local economic development (working with public and/or private actors) (less than 5 years – 0 pts, 5 years - 30 pts, each additional year – 2 pts, up to 40 pts)	40	110
	Experience working with UNDP/UN Agencies/donor funded/EU projects (no experience – 0 pts, 1 project - 10 pts)	10	
	Language Qualifications (proficiency in Romanian, English - 4 pts each language). Russian is an asset (2 pts).	10	
3.2	1 (one) National consultant for Ungheni Region responsible for Local Economic Development		
	University Degree in Economics, Management, Business Administration or Public	10	
	Administration (whichever 5 pts). Master's Degree is an asset (10 pts.)		140
	At least 5 years of working experience managing projects related to economic analyses, business administration, investment attraction. (less than 5 years – 0 pts, 5 years - 30 pts, each additional year – 2 pts, up to 40 pts)	40	

Sectio	n 3. Management Structure and Key Personnel		oints inable
	Proven experience in writing business plans, including the preparation of project applications. (no experience – 0 pts, 3 business plans - 20 pts, each additional business plan – 10 pts, up to 40 pts) Evidence: portfolio with relevant business plans must be presented together with	40	
	candidate's CV. Previous experience in consultancy and/or projects related to business development, business analyses, market research and strategic development (no experience – 0 pts, yes - 20 pts) Evidence: portfolio of relevant projects must be presented together with candidate's CV.	20	
	Working experience with local authorities as well as private sector companies from Ungheni region (no experience – 0 pts, yes - 20 pts)	20	
	Language Qualifications (proficiency in Romanian - 6 pts each language). English and/ or Russian is an asset (2 pts per each language).	10	
3.3	1 (one) National consultant for Cahul Region responsible for Local Economic		
5.5	Development		
	University Degree in Economics, Management, Business Administration or Public Administration (whichever 5 pts). Master's Degree is an asset (10 pts.)	10	
	At least 5 years of working experience managing projects related to economic analyses, business administration, investment attraction. (less than 5 years – 0 pts, 5 years - 30 pts, each additional year – 2 pts, up to 40 pts)	40	
	Proven experience in writing business plans, including the preparation of project applications. (no experience – 0 pts, 3 business plans - 20 pts, each additional business plan – 10 pts, up to 40 pts) Evidence: portfolio with relevant business plans must be presented together with candidate's CV.	40	140
	Previous experience in consultancy and/or projects related to business development, business analyses, market research and strategic development (no experience – 0 pts, yes - 20 pts) Evidence: portfolio of relevant projects must be presented together with candidate's CV.	20	
	Working experience with local authorities as well as private sector companies from Ungheni region (no experience – 0 pts, yes - 20 pts)	20	
	Language Qualifications (proficiency in Romanian - 6 pts each language). English and/ or Russian is an asset (2 pts per each language).	10	
	1 (one) International Attraction Investment Consultant		
	University Degree in Finance, Economics, Management, Business Administration or Public Administration (<i>whichever 5 pts</i>). Master's Degree is an asset. (10 pts.)	10	
3.4	Minimum of 7 years of consultancy experience in business development, investment management in agro-industrial and tourism sectors. (less than 7 years – 0 pts, 7 years – 30 pts, each additional year – 5 pts, up to 40 pts)	40	
Э. т	Proven expertise and experience in the project preparation and clusters development. (no experience – 0 pts, yes - 20 pts)	20	
	Evidence: portfolio of relevant projects must be presented together with candidate's CV.		
	Proven expertise and experience in green technology projects. (no experience – 0 pts, yes - 20 pts) Evidence: portfolio of relevant projects must be presented together with candidate's CV.	20	110

Section 3. Management Structure and Key Personnel		
Experience working with EU funds for competitiveness (no experience – 0 pts, 1 µ - 10 pts)	project 10	
Language Qualifications (proficiency in English - 6 pts). Romanian and/ or Rus an asset (2 pts per each language).	ssian is 10	
Total Sec	tion 3 500	

Section 5. Terms of Reference

A. PROJECT TITLE: EU4MOLDOVA: FOCAL REGIONS PROGRAMME

B. PROJECT DESCRIPTION

General Background:

The EU4Moldova: Focal regions Programme (further on referred as Programme) is based on the European Commission Implementing Decision on the Annual Action Programme 2018 in favour of the Republic of Moldova and is funded by the European Union and implemented by the United Nations Development Programme and United Nations Children's Fund.

The overall objective of the five-year Programme is to strengthen the economic, territorial and social cohesion in the Republic of Moldova through smart, green, inclusive, sustainable and integrated local socio-economic growth as well as by improving the standards of living of the citizens in the focal regions of Cahul and Ungheni.

To this end, this Programme will address also the urban-rural divide as well as regional disparities, stimulate economic growth and job creation, refurbish and upgrade some social and technical infrastructure in selected areas (smaller towns and villages) while taking into account climate change and a gender perspective in the activities of the Programme.

Specific objectives:

- 1. To strengthen transparency, accountability of local public authorities and citizen participation in local governance processes in the focal regions.
- 2. To improve citizens' access to quality public services and utilities in the focal regions.
- 3. To create employment opportunities for men and women in the focal-regions and improve the attractiveness of the focal regions for investors and entrepreneurs.
- 4. To promote the smart specialization of the economy of the focal regions through the development of the clustering and value chain approach in key economic sectors.

The Programme objectives will be achieved through measures targeted at: (i) capacity building to support the implementation and monitoring of local economic development plans; (ii) civil society engagement in local planning, governance processes and basic social service delivery; (iii) provision of investment funding in support of the creation and/or development of social and technical infrastructure which, combined with the outcomes from interventions (i) and (ii) above, will have an immediate, visible and tangible impact on employment creation, the standard of living of the population in the focal regions.

Specific context

Under Component 3 of the Programme, it is envisaged to help the economies of focal regions Ungheni and Cahul to boost economic development and implement a consistent package of 'economic turnaround' measures, aiming to improve their domestic and international image as 'emerging regional growth poles' with

conducive business environment and amplified investment and entrepreneurship activities through greener economic specialization development approach.

The supported activities and actions will follow the most innovative methodological tools and international experiences related to enabling tangible and intangible business environment factors, place branding, attraction of external investors, expansion of existing firms and start-ups interventions, as well as pro-growth urban revitalization.

The EU4Moldova: Focal regions Programme already started, within its other components, to support the local stakeholders to elaborate and promote the Joint Economic Growth Agenda in the focal regions. Local economic groups composed of important stakeholders form local public administration, businesses, local association to start several exercises related to local economic development were created and organized. These activities provided methodological support in conducting a joint Participatory Appraisal of the Competitive Advantage (PACA) of the focal regions and setting up the Territorial Economic Development Associations (TEDA) in Cahul and Ungheni municipalities. Another initiated activity is related to the development of dedicated platform for dialogue between private sector and local public authorities as well as designing Joint public-private 5-Years Local Business Agenda as actions to be undertaken by LPAs in support to private sector development. At the same time, the Programme is designing opportunities for further advancing business development of the regions through 'emerging clusters', aiming to drive the local economies towards sustainable and greener economic growth, jobs creation and prosperity for the whole focal region through clustering approach. In this respect, Portfolio of Investment Opportunities should consider recommendations aiming to conceptualize and support the 'emerging clusters'.

C. SCOPE OF WORK

In order to implement a consistent package of 'economic turnaround' measures, aiming to improve domestic and international image as 'emerging regional growth poles' with conducive business environment and amplified investment and entrepreneurship activities, the Programme is seeking a local company (hereinafter Contractor) to elaborate and promote of focal regional 'Portfolio of Investment Opportunities' (Cahul and Ungheni). The 'Portfolio' will consist of minimum 20 feasible and detailed investment proposals (for each Focal region), elaborated in Romanian, Russian, English, French, and German languages. After wide discussion, the 'Portfolio' will be promoted through all available local, regional, national, and international channels (Moldovan Embassies, National Investment Agency, various Business Forums, Chamber of Commerce and Industry, Free Economic Zones etc.)

An important aspect: a strong focus on focal regional development priorities will be kept. All the investment opportunities will target in exclusivity the 'gap needs' of key economic sectors – supporting the internationalization of regional economies through integration of key-economic sectors into advanced international (primarily EU) value chains. Business opportunities will reflect various possible investment schemes: 'Greenfields', 'Brownfields', venture capital, start-ups, etc.

Portfolio on investment opportunities will take into consideration Circular Economy principles, as main tool aiming to improve product durability, reusability, upgradability and reparability, increasing recycled content of products, while ensuring their performance and safety; enabling remanufacturing and high-quality recycling; reducing carbon and environmental footprints; mobilising the potential of digitalisation of product

information, including solutions such as digital passports, tagging and watermarks. Portfolio of Investment opportunities should be also focused on promotion of green technologies, responsible consumption, and diversification of energy sources.

D. KEY TASKS/ACTIVITIES AN EXPECTED OUTPUTS

The Contractor shall take full responsibility for the execution and delivery of the following tasks and outputs to achieve the objectives of the assignment as described below:

Task 1. Project initiation:

- Elaborate the methodology related to the conceptualization and development of 20 'Portfolio of Investment Opportunities' (for each Focal Region)
- Provide a detailed work plan and timeline of activities.

Task 2. Elaborate an Investment Opportunity Template

- Investment Opportunity Template should have several components but not limited to, such as:
 - Investment summary
 - The Opportunity
 - Unique selling proposition
 - Financial forecasts
 - Founder/Executive Background & Experience
 - Market, Industry & Competitor Analysis
 - Marketing Strategy
 - Legal & Regulatory Compliance
 - Risk Management Analysis
 - Investor Funding, Equity & Returns
 - Additional Information (Based on Investment Options)

Task 3. Identifying Investment Opportunities Projects (20 for each Focal Region):

- Identifying key investment opportunities of Focal Regions from perspective of National strategy for Investment Attraction and Export Promotion, as well as socio-economic strategic papers of the Regions.
- 'Portfolio of Investment Opportunities' (Cahul and Ungheni) will be developed and focused on the following main aspects, but not limited to:
 - Comparative advantages for investments in Focal Regions as well as challenges of Local Public Authorities related to Business Development.
 - The existing opportunities for local and foreign investors and resource availability in line with PACA exercise as well as Local Economic Development Roadmaps for Cahul¹ and Ungheni² Regions
 - o Private sectors need assessment. The specific assumptions, activities, opportunities, competitive advantages will be identified

¹ https://eu4cahul.md/wp-content/uploads/2021/03/Cahul LCED RoadMap final-converted.pdf

² http://eu4ungheni.md/wp-content/uploads/2021/03/Ungheni_LCED_RoadMap_final-converted.pdf

- o Key interventions will be synchronized with Programme initiatives related to internationalization of regional economies through integration of key-economic sectors into advanced international (primarily EU) value chains.
- Circular Economy principles aiming to improve product durability, reusability, upgradability, and reparability, increasing recycled content in products, while ensuring their performance and safety; enabling remanufacturing and high-quality recycling; reducing carbon and environmental footprints; mobilising the potential of digitalisation of product information.
- o Business opportunities aiming to reflect various possible investment schemes:
 - Greenfields.
 - Brownfields.
 - Venture capital,
 - Start-ups,
 - Promotion of PPP opportunities
- Organization of at least 4 dedicated meetings with private and public sector actors (in each Focal Region), as well as special purpose meeting with main stakeholders in the field of investment attraction (Ministry of Economy, ODIMM, Invest Moldova Agency, Chamber of Commerce and Industry, Free Economic Zones)

Task 4. Elaborate and present focal regional 'Portfolio of Investment Opportunities'

- Portfolio should take into consideration all requirements and recommendations from existing normative and legislative acts.
- The Portfolio (20 for each Focal Region) should be elaborated in Romanian, Russian, English, French and German languages.
- Contractor will present and validate the 'Portfolio of Investment Opportunities' within the following targeted groups:
 - Local Public authorities
 - Private companies
 - State institutions responsible for promotion of private sector on national and international level, such as (Ministry of Economy, ODIMM, Invest Moldova Agency, Chamber of Commerce and Industry, Free Economic Zones, etc)
- Creation of focal point (for each Region) responsible for promotion of the Portfolio on national, regional and international level. (e.g https://investgagauzia.md/). Identification of persons within LPA, training and capacity building. Providing the regulation of the contact point for investment related queries.
- * Contractor should prepare two scenarios (for on-line and off-line events).

Task 5. Provide recommendations in promotion activities. Contractor should provide clear actions related to promotion of Portfolios including but not limited to:

- National and international markets
- Local and international activities (e.g., exhibitions, investment forums, dedicated events, etc.)
- Promotion through on-line media

The initiatives will be also focused to boost the efficient use of resources by moving to a clean, circular economy and to restore biodiversity and cut pollution.

A. KEY DELIVERABLES AND INDICATIVE TIMEFRAME

	Deliverables	Indicative timeframe
Meth	1. Project Initiation. nodology and detailed work plan and timeline of activities developed agreed with UNDP/EUD.	1 week since contract signature
Task	2. Elaborate an Investment Opportunity Template	2 weeks since
Inve	stment Opportunity Application Template elaborated.	submission of Task 1
	erable 1. Inception Report containing the above-mentioned pleted tasks T1 and T2	
	3. Identifying Investment Opportunities Portfolio (20 for each I Region):	8 weeks since submission of Task 2
2.	Identification of key investment opportunities of Focal Regions (including value chain perspective) also considering relevant environmental challenges and trends. Some investment opportunities will aim to identify and promote possible 'Greenfields', 'Brownfields', venture capital, start-ups, as well as PPP initiatives; Organization of at least 4 dedicated meetings with private and public sector actors (in each Focal Region), as well as special purpose meeting with main stakeholders in the field of investment attraction (Ministry of Economy, ODIMM, Invest Moldova Agency, Chamber of Commerce and Industry, Free Economic Zones); Investment opportunities Projects presented and approved by UNDP (20 for each Focal Region)	
	verable 2. Investment Opportunities Portfolio, containing the pleted task T3	
	4. Elaborate and present focal regional 'Portfolio of Investment	8 weeks since
1.	ertunities' Elaboration of 'Portfolio' consisting of minimum 20 feasible and detailed investment proposals, elaborated in Romanian, Russian, English, French and German languages; Presentation and validation of 'Portfolio of Investment Opportunities' within main stakeholders in the field; Establish the Focal points responsible for promotion of the Portfolio in each Region (Ungheni and Cahul)	submission of Task 3
Task	5. Report on recommendations related to promotion activities	2 weeks since submission of Task 4
	6. Final Report verable 3. Final Report, containing the completed tasks T4 and T5	1 week since submission of Task 5

and electronic copies. Under task 4, The 'Portfolio' will be elaborated in Romanian, Russian, English, French and German languages.

E. INSTITUTIONAL ARRANGEMENTS

The Contractor will be awarded a contract with UNDP for the delivery of services applied for and will work under the guidance of Investment Attraction Officer and supervised by the Project Manager/Business Development, reporting to the Programme Manager. The Programme will provide all available relative documentation, facilitate first contacts and communication with stakeholders while **Contractor will be responsible for arranging all necessary local transportation (travel is conditioned by the circumstances dictated by the pandemic) and logistics arrangements (except where indicated that the Programme will take care of such arrangements), obtaining all needed permissions and establishing and maintaining of good working relationships with all involved parties.**

F. DURATION OF WORK

- a) The estimated duration of works is maximum 8 months.
- b) UNDP will require maximum of 14 (fourteen) days (depending on the implementation stage) to review the deliverables, provide comments, approve or certify acceptance of deliverables.

G. QUALIFICATIONS OF THE SUCCESSFUL SERVICE PROVIDER AT VARIOUS LEVELS

The offers will be evaluated based on their compliance with the requirements specified in Section 4 above.

The key-personnel must include a minimum of:

- 1 (one) TEAM Leader,
- 1 (one) National consultant for Ungheni Region responsible for Local Economic Development,
- 1 (one) National consultant for Cahul Region responsible for Local Economic Development,
- 1 (one) International Attraction Investment Consultant.

Tenderers shall provide information on the Project Team proposed to manage this assignment outlining details including:

- a) Details of qualifications and relevant experience of each of the proposed team members;
- b) Details of their roles/responsibilities for accomplishment of the above listed tasks as well as level of effort (estimated for each staff member in working days).

Section 6: Returnable Bidding Forms / Checklist

This form serves as a checklist for preparation of your Proposal. Please complete the Returnable Bidding Forms in accordance with the instructions in the forms and return them as part of your Proposal submission. No alteration to format of forms shall be permitted and no substitution shall be accepted.

Before submitting your Proposal, please ensure compliance with the Proposal Submission instructions of the BDS 22.

Technical Proposal:

Have you duly completed all the Returnable Bidding Forms?	
 Form A: Technical Proposal Submission Form 	
Form B: Bidder Information Form	
 Form C: Joint Venture/Consortium/ Association Information Form (if the case) 	
Form D: Qualification Form	
Form E: Format of Technical Proposal	
Have you provided the required documents to establish compliance with the evaluation criteria in Section 4?	

Financial Proposal

(Password protected file shall be uploaded. Bidders that will pass the technical compliance score, will be asked (via e-mail) to provide the password)

Form F: Financial Proposal Submission Form	
Form G: Financial Proposal Form	

Form A: Technical Proposal Submission Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	21/02384		

We, the undersigned, offer to provide the services for **EU4MD/ Elaboration and promotion of focal regional 'Portfolio of Investment Opportunities' for Cahul and Ungheni Regions** in accordance with your **Request for Proposal No. 21/02384** and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal sealed under a separate envelope.

We hereby declare that our firm, its affiliates or subsidiaries or employees, including any JV/Consortium /Association members or subcontractors or suppliers for any part of the contract:

- is not under procurement prohibition by the United Nations, including but not limited to prohibitions derived from the Compendium of United Nations Security Council Sanctions Lists;
- b) have not been suspended, debarred, sanctioned or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization;
- c) have no conflict of interest in accordance with Instruction to Bidders Clause 4;
- d) do not employ, or anticipate employing, any person(s) who is, or has been a UN staff member within the last year, if said UN staff member has or had prior professional dealings with our firm in his/her capacity as UN staff member within the last three years of service with the UN (in accordance with UN post-employment restrictions published in ST/SGB/2006/15);
- e) have not declared bankruptcy, are not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against them that could impair their operations in the foreseeable future;
- f) undertake not to engage in proscribed practices, including but not limited to corruption, fraud, coercion, collusion, obstruction, or any other unethical practice, with the UN or any other party, and to conduct business in a manner that averts any financial, operational, reputational or other undue risk to the UN and we embrace the principles of the United Nations Supplier Code of Conduct and adhere to the principles of the United Nations Global Compact.

We declare that all the information and statements made in this Proposal are true and we accept that any misinterpretation or misrepresentation contained in this Proposal may lead to our disqualification and/or sanctioning by the UNDP.

We offer to provide services in conformity with the Bidding documents, including the UNDP General Conditions of Contract and in accordance with the Terms of Reference

Our Proposal shall be valid and remain binding upon us for the period of time specified in the Bid Data Sheet.

We understand and recognize that you are not bound to accept any Proposal you receive.

I, the undersigned, certify that I am duly authorized by [Insert Name of Bidder] to sign this Proposal and bind it should UNDP accept this Proposal.

Name:	
Title:	
Date:	
Signature:	

Form B: Bidder Information Form

Legal name of Bidder	[Complete]			
Legal address	[Complete]			
Year of registration	[Complete]			
Bidder's Authorized Representative Information	Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete]			
Are you a UNGM registered vendor?	☐ Yes ☐ No If yes, [insert UGNM vendor number]			
Are you a UNDP vendor?	☐ Yes ☐ No If yes, [insert UNDP vendor number]			
Countries of operation	[Complete]			
No. of full-time employees	[Complete]			
Quality Assurance Certification (e.g. ISO 9000 or Equivalent) (If yes, provide a Copy of the valid Certificate):	[Complete]			
Does your Company hold any accreditation such as ISO 14001 related to the environment? (If yes, provide a Copy of the valid Certificate):	[Complete]			
Does your Company have a written Statement of its Environmental Policy? (If yes, provide a Copy)	[Complete]			
Contact person UNDP may contact for requests for clarification during Proposal evaluation	Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete]			
Please attach the following documents:	 Company Profile, which should not exceed fifteen (15) pages Certificate of Incorporation/ Business Registration List of Shareholders and Other Entities Financially Interested in the Firm owning 5% or more of the stocks and other interests, or its equivalent if Bidder is not a corporation including the Certificate from State Register Official Letter of Appointment as local representative, if Bidder is submitting a Bid in behalf of an entity located outside the country Quality Certificate (e.g., ISO, etc.) and/or other similar certificates, accreditations, awards and citations received by the Bidder, if any 			

- Financial Statement (Income Statement and Balance Sheet) for the past 3 years
- Statement of Satisfactory Performance from the Top three (3) Clients in terms of Contract Value the past two (2) years
- A copy of preliminary Agreement in case of Consortium or sub-contracting
- Implementation Plan (sequence of actions) for the services required in the ToR
- CVs (shall be signed by the envisaged person), together with attestation certificates (if applicable) and training attendance certificates (if applicable), of the Key personnel (mentioned under point H, Section 5: ToR), portfolio of projects implemented by each of key personnel
- All information regarding any past and current litigation during the last three (3) years, in which the bidder is involved, indicating the parties concerned, the subject of the litigation, the amounts involved, and the final resolution if already concluded

Form C: Joint Venture/Consortium/Association Information Form

Nam	e of Bidder:	[Insert Name of Bi	dder]		Date:	Select date
RFP reference: 21/02384						
	completed and re/Consortium/A	eturned with your Pr Association.	oposal if the Propo	osal is submitt	ed as a J	oint
No		ner and contact inf ne numbers, fax numbe			•	on of responsibilities (in rvices to be performed
1	[Complete]			[Complete]		
2	[Complete]			[Complete]		
3	[Complete]			[Complete]		
Nam	e of leading pa	rtner				
Assoc the ev	The state of the s	the JV, Consortium, RFP process and, in awarded, during	[Complete]			
structu □ Let We he	re of and the co ter of intent to for ereby confirm th	onfirmation of joint a	ond severable liabi OR awarded, all partie	lity of the men JV/Consortiun es of the Joint	mbers o n/Associ t Ventur	ich details the likely legal f the said joint venture: iation agreement e/Consortium/Association the Contract.
Nam	e of partner:		Nam	e of partner: _		
Signa	ature:		Signa	ature:		
Date			Date	:		
Nam	e of partner:		Nam	e of partner: _		
Signature: Signature:		Signa	ature:			

Date: ______ Date: _____

Form D: Qualification Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	21/02384		

If JV/Consortium/Association, to be completed by each partner.

Historical Contract Non-Performance

☐ Contract non-performance did not occur for the last 3 years						
☐ Contrac	t(s) not performed fo	or the last 3 years				
Year Non- performed Contract Identification Total Contract portion of contract contract Contract Identification (current value)						
		Name of Client: Address of Client: Reason(s) for non-performance:				

Litigation History (including pending litigation)

☐ No litigation history for the last 3 years							
☐ Litigatio	☐ Litigation History as indicated below						
Year of dispute	Amount in dispute (in US\$)	Contract Identification	Total Contract Amount (current value in US\$)				
		Name of Client:					
	Address of Client:						
		Matter in dispute:					
	Party who initiated the dispute:						
Status of dispute:							
		Party awarded if resolved:					

Previous Relevant Experience

Please list only previous similar assignments successfully completed in the last 10 years.

List only those assignments for which the Bidder was legally contracted or sub-contracted by the Client as a company or was one of the Consortium/JV partners. Assignments completed by the Bidder's individual experts working privately or through other firms cannot be claimed as the relevant experience of the Bidder, or that of the Bidder's partners or sub-consultants, but can be claimed by the Experts themselves in their CVs. The Bidder should be prepared to substantiate the claimed experience by presenting copies of relevant documents and references if so requested by UNDP.

Project name & Country of Assignment	Client & Reference Contact Details	Contract Value	Period of activity and status	Types of activities undertaken

Bidders may also attach their own Project Data Sheets with more details for assignments above.

	Attached are the Statement of Satisfactory Performance from the	e Top three	(3) Clients i	n terms of
Co	ntract Value the past two (2) years.			

Financial Standing

Annual Turnover for the last 3 years	Year 2020 Year 2019	USD USD	
	Year 2018	USD	
Latest Credit Rating (if any), indicate the source			

Financial information (in US\$ equivalent)	Historic information for the last 3 years					
	2020 2019 2018					
	Information from Balance Sheet					
Total Assets (TA)						
Total Liabilities (TL)						

Current Assets (CA)	
Current Liabilities (CL)	
	Information from Income Statement
Total / Gross Revenue (TR)	
Profits Before Taxes (PBT)	
Net Profit	
Current Ratio	

☐ Attached are copies of the financial statements (balance sheets, including all related notes, and income statements) for the years required above complying with the following condition:

- a) Must reflect the financial situation of the Bidder or party to a JV, and not sister or parent companies;
- b) Historic financial statements must correspond to accounting periods already completed and audited. No statements for partial periods shall be accepted.

Form E: Format of Technical Proposal

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	21/02384		

The Bidder's proposal should be organized to follow this format of Technical Proposal. Where the bidder is presented with a requirement or asked to use a specific approach, the bidder must not only state its acceptance, but also describe how it intends to comply with the requirements. Where a descriptive response is requested, failure to provide the same will be viewed as non-responsive.

SECTION 1: Bidder's qualification, capacity and expertise

- 1.1 Brief description of the organization, including the year and country of incorporation, and types of activities undertaken.
- 1.2 General organizational capability which is likely to affect implementation: management structure, financial stability and project financing capacity, project management controls, extent to which any work would be subcontracted (if so, provide details).
- 1.3 Relevance of specialized knowledge and experience on similar engagements done in the region/country.
- 1.4 Quality assurance procedures and risk mitigation measures.

SECTION 2: Proposed Methodology, Approach and Implementation Plan

This section should demonstrate the bidder's responsiveness to the TOR by identifying the specific components proposed, addressing the requirements, providing a detailed description of the essential performance characteristics proposed and demonstrating how the proposed approach and methodology meets or exceeds the requirements. All important aspects should be addressed in sufficient detail and different components of the project should be adequately weighted relative to one another.

- 2.1 A detailed description of the approach and methodology for how the Bidder will achieve the Terms of Reference of the project, keeping in mind the appropriateness to local conditions and project environment. Details how the different service elements shall be organized, controlled and delivered.
- 2.2 The methodology shall also include details of the Bidder's internal technical and quality assurance review mechanisms.
- 2.3 Explain whether any work would be subcontracted, to whom, how much percentage of the work, the rationale for such, and the roles of the proposed sub-contractors and how everyone will function as a team.
- 2.4 Description of available performance monitoring and evaluation mechanisms and tools; how they shall be adopted and used for a specific requirement.

SECTION 2A: Bidder's Comments and Suggestions on the Terms of Reference

Signature of Personnel

Provide comments and suggestions on the Terms of Reference, or additional services that will be rendered beyond the requirements of the TOR, if any.

SECTION 3: Management Structure and Key Personnel

- 3.1 Describe the overall management approach toward planning and implementing the project. Include an organization chart for the management of the project describing the relationship of key positions and designations. Provide a spreadsheet to show the activities of each personnel and the time allocated for his/her involvement.
- 3.2 Provide CVs for key personnel that will be provided to support the implementation of this project using the format below. CVs should demonstrate qualifications in areas relevant to the Scope of Services. For the relevant staff, the accreditation certificates shall be provided. Such CVs shall be dully signed by the envisaged person.

Format for CV of Proposed Key Personnel

Name of Personnel	[Insert]
Position for this assignment	[Insert]
Nationality	[Insert]
Language proficiency	[Insert]
Education/	[Summarize college/university and other specialized education of personnel member, giving names of schools, dates attended, and degrees/qualifications obtained.]
Qualifications	[Insert]
	[Provide details of professional certifications relevant to the scope of services]
Professional certifications	Name of institution: [Insert]Date of certification: [Insert]
Employment Record/ Experience	[List all positions held by personnel (starting with present position, list in reverseorder), giving dates, names of employing organization, title of position held andlocation of employment. For experience in last five years, detail the type of activities performed, degree of responsibilities, location of assignments and anyother information or professional experience considered pertinent for this assignment.]
	[Insert]
	[Provide names, addresses, phone and email contact information for two (2)references]
References	Reference person 1: [Insert]
	Reference person 2: [Insert]

the undersigned, certify that to the best of my knowledge and belief, these data correctly describe my qualifications, my experiences, and other relevant information about myself.

Date (Day/Month/Year)

Form F: Financial Proposal Submission Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	21/02384		

We, the undersigned, offer to provide the services for the **EU4MD/ EU4MD/ Elaboration and promotion of focal regional 'Portfolio of Investment Opportunities' for Cahul and Ungheni Regions** in accordance with your **Request for Proposal No. 21/02384** and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal sealed under a separate envelope.

Our attached Financial Proposal is for the sum of [Insert amount in words and figures].

Our Proposal shall be valid and remain binding upon us for the period of time specified in the Bid Data Sheet. We understand you are not bound to accept any Proposal you receive.

Name:			
Title: _			
Date:			
Signature: _			

[Stamp with official stamp of the Bidder]

Form G: Financial Proposal Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	21/02384		

The Bidder is required to prepare the Financial Proposal following the below format and submit it in a separate file from the Technical Proposal as indicated in the Instruction to Bidders. <u>Any Financial information provided in the Technical Proposal shall lead to Bidder's disqualification.</u>

Your Financial Proposal file (comprising Forms F and G) must be password protected. The password shall not be disclosed unless required in written by UNDP.

DO NOT DISCLOSE YOUR PRICE IN THE E-TENDERING SYSTEM LINE ITEM. YOU MUST PUT PRICE AS 1\$ AND PROVIDE THE FINANCIAL PROPOSAL AS ENCRYPTED FILE AS EXPLAINED IN INSTRUCTIONS.

The Financial Proposal should align with the requirements in the Terms of Reference and the Bidder's Technical Proposal.

Currency of the proposal: US\$

Table 1: Cost Breakdown per Milestones

SN	Deliverables	Percentage of Total Price	Price
	[list them as referred to in the TOR]	(Weight for payment)	(Lump Sum, All Inclusive)
1	Inception Report	20%	
2	Investment Opportunities Portfolio	50%	
3	Final Report	30%	
	Total	100%	USD

^{*}Basis for payment tranches

Table 2: Cost Breakdown by Cost Component

Description of Activity	Unit of measure (day, unit etc.)	Quantity	Unit Price in US\$	Total Price in US\$ per budget line
		Α	В	C=A*B
I. Personnel Services				
a) TEAM Leader	Working days			
b) National consultant for Ungheni Region responsible for Local Economic Development	Working days			
c) National consultant for Cahul Region responsible for Local Economic Development	Working days			

d) International Attraction Investment Consultant:	Working days			
e) Other staff if necessary (please, list down)	Working days			
		Subtotal Per	sonnel Services:	
II. Out of Pocket Expenses				
a) Transportation costs				
Other Costs: (please specify)				
b) Translation costs (if any)				
Other Costs: (please specify)				
	9	Subtotal Out of P	ocket Expenses:	
III. Other Related Costs				
Other Costs: (please specify)				
		Subtotal Othe	r Related Costs:	
	TOTAL (all-inclusive, VAT 0%)			